Town of Comox 2019 - 2023 Financial Plan

Schedule A

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	2019	2020	2021	2022	2023
Description	Forecast	Forecast	Forecast	Forecast	Forecast
Revenue					
Municipal Property taxes	\$ 11,050,766	\$ 11,676,235	\$ 12,048,197	\$ 12,431,139	\$ 12,806,813
Sales of Services	9,938,620	9,979,881	10,292,900	10,666,220	10,840,188
Government Transfers	2,405,842	1,489,260	3,907,240	1,913,240	1,052,880
Investment Income	450,000	400,000	400,000	400,000	400,000
Developer Contributions	709,140	543,100	9,500	18,000	425,880
Other	128,500	213,500	103,500	103,780	105,850
Total Revenues	24,682,868	24,301,976	26,761,337	25,532,379	25,631,611
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Operating Expenses					
<u>Fiscal</u>	00.400	456.240	474 740	400 400	100.000
Interest payments on debt	88,490	156,240	174,740	189,400	186,060
Amortization expense	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Other fiscal Adjustments	174,773	152,151	102,431	104,472	106,546
Total fiscal	3,263,263	3,308,391	3,277,171	3,293,872	3,292,606
General Municipal	14,252,289	13,938,193	14,351,263	14,448,675	14,792,719
Water Fund	2,661,997	2,761,654	2,848,189	2,884,184	2,920,482
Sewer Fund	2,419,531	2,551,466	2,673,434	2,803,722	2,859,823
Total Functions	19,333,817	19,251,313	19,872,886	20,136,581	20,573,024
Total operating expenses	22,597,080	22,559,704	23,150,057	23,430,453	23,865,630
Revenue over expenses	2,085,788	1,742,272	3,611,280	2,101,926	1,765,981
Add					
Add back amortization	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Transfers from reserves	7,433,462	4,102,401	3,718,241	4,622,021	4,750,892
Proceeds of debt	2,500,000	-	1,200,000	-	_
Total Additions	12,933,462	7,102,401	7,918,241	7,622,021	7,750,892
Deduct					
Transfers to reserves	4,327,024	3,667,172	3,676,300	3,782,766	4,119,401
Principal repayment on debt		205,480	205,480	310,160	295,700
Capital, General Municipal	8,618,216	3,936,021	3,386,741	5,546,021	4,725,572
Capital, Water Fund	470,000	964,000	4,020,000	50,000	316,200
Capital, Sewer Fund	1,566,000	72,000	241,000	35,000	60,000
Total Deductions	15,019,250	8,844,673	11,529,521	9,723,947	9,516,873
Financial Plan Balance	\$ -	\$ -	\$ -	\$ -	\$ -

Town of Comox

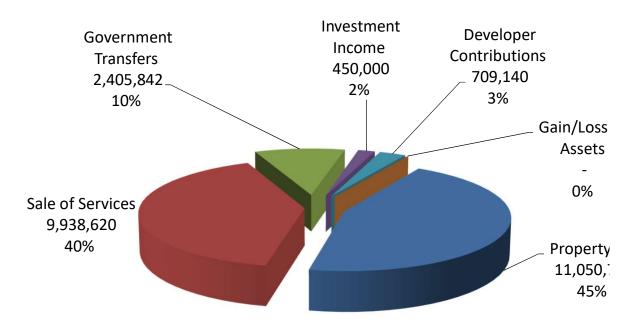
2019 Preliminary Budget Report Revenue & Spending

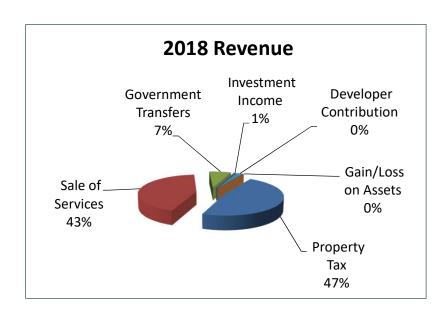
Schedule A Format

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	2019	2020	2021	2022	2023
	Forecast	Forecast	Forecast	Forecast	Forecast
Revenue					
Property Tax					
General municipal taxation	\$ 8,606,506	\$ 9,039,705	\$ 9,380,897	\$ 9,732,319	\$ 10,094,293
1% Utility & PILT taxes	691,700	928,470	930,270	932,160	911,620
Parcel tax	82,360	82,360	82,360	82,360	84,010
Business Improvement Area	72,900	-	-	-	-
Payments in lieu of taxes	1,540,800	1,569,200	1,598,170	1,627,800	1,660,360
Penalties and interest on taxes	56,500	56,500	56,500	56,500	56,530
Total Property Tax	11,050,766	11,676,235	12,048,197	12,431,139	12,806,813
Sale of Services					
General Government	174,150	175,700	176,900	178,290	180,990
Protective Services	637,960	530,860	592,110	767,860	776,040
Solid Waste	1,710,450	1,743,240	1,757,610	1,788,760	1,824,530
Development Services	153,350	153,820	154,290	155,080	155,880
Transportation	10,000	10,000	10,000	10,000	10,200
Marina	372,580	382,770	383,520	384,290	394,804
Recreation	1,737,330	1,772,331	1,807,800	1,843,990	1,881,194
Water services	2,659,800	2,706,660	2,884,450	2,933,200	2,982,920
Sewer services	2,483,000	2,504,500	2,526,220	2,604,750	2,633,630
Total Sale of Services	9,938,620	9,979,881	10,292,900	10,666,220	10,840,188
Government Transfers					
Federal / Provincial	2,405,842	1,489,260	3,907,240	1,913,240	1,052,880
Provincial	-	-	-	-	-
Regional & Other	-	-	-	-	-
Total Government Transfers	2,405,842	1,489,260	3,907,240	1,913,240	1,052,880
Investment Income					
Interest & investment gains	450,000	400,000	400,000	400,000	400,000
Total Investment Income	450,000	400,000	400,000	400,000	400,000
Developer Contributions					
Contributions	709,140	543,100	9,500	18,000	425,880
Total Developer Contributions	709,140	543,100	9,500	18,000	425,880
Other					
Other Revenue	128,500	213,500	103,500	103,780	105,850
Gain (loss) on Sale of Assets					
Total Other	128,500	213,500	103,500	103,780	105,850
Total Revenues	\$ 24,682,868	\$ 24,301,976	\$ 26,761,337	\$ 25,532,379	\$ 25,631,611
Increase (decrease)	2,276,488	(380,892)	2,459,361	(1,228,958)	99,232
	10.16%	(1.54%)	10.12%	(4.59%)	0.39%

Schedule A Format

2019 Preliminary Revenue



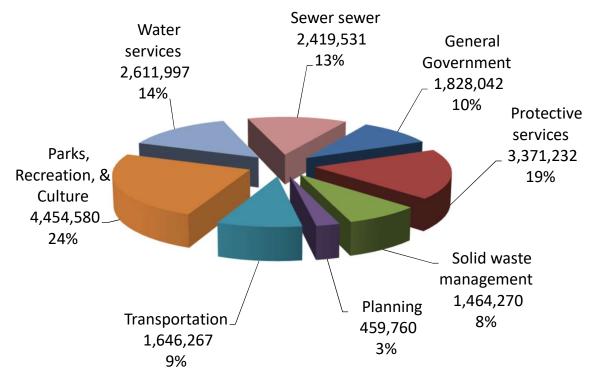


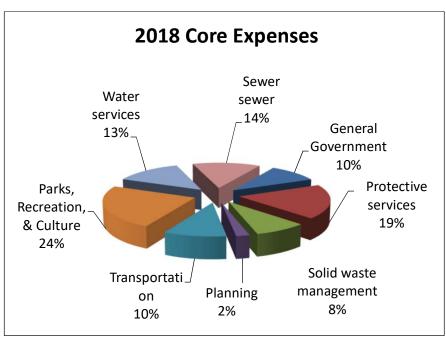
Schedule A Format

	2019	2020	2021	2022	2023
Description	Budget	Budget	Budget	Budget	Budget
Operating Expense					
Fiscal					
Interest payments on debt	88,490	156,240	174,740	189,400	186,060
Other Fiscal	174,773	152,151	102,431	104,472	106,546
Total fiscal expenses	263,263	308,391	277,171	293,872	292,606
Core					
General Government					
Building maintenance	135,402	136,978	138,596	140,269	140,514
Corporate (shared resources)	81,530	68,164	54,628	52,152	48,857
Council	382,520	376,070	379,690	384,530	389,770
Administration	477,980	488,050	498,370	508,920	519,930
Finance	622,110	634,950	648,080	661,720	675,680
Information Technology	128,500	131,220	133,980	136,630	139,350
General Government subtotal	1,828,042	1,835,432	1,853,344	1,884,221	1,914,101
Protective services					
Police	1,851,880	1,883,400	1,926,630	1,964,760	2,003,660
Fire	1,263,440	1,289,990	1,315,140	1,341,491	1,369,173
Bylaw enforcement	87,210	88,920	90,670	92,490	94,530
Building inspections	127,202	129,740	132,338	134,989	137,770
Other protective service	41,500	42,310	43,140	43,980	44,860
Protective services subtotal	3,371,232	3,434,360	3,507,918	3,577,710	3,649,993
Solid waste management	1,464,270	1,488,210	1,512,870	1,543,030	1,573,870
Planning services	459,760	469,370	479,190	488,860	498,990
Transportation					
Building maintenance	67,400	68,170	68,960	69,780	71,180
Transportation	1,578,867	1,602,213	1,636,181	1,666,634	1,700,793
Transportation subtotal	1,646,267	1,670,383	1,705,141	1,736,414	1,771,973
Parks, Rec & Culture					
Building maintenance	311,300	320,888	328,428	333,144	339,774
Parks	1,501,539	1,495,337	1,519,208	1,544,795	1,575,926
Recreation	2,461,551	2,511,743	2,563,114	2,616,901	2,672,552
Culture	29,250	29,250	29,250	29,780	30,320
Marina	150,940	153,880	156,080	159,060	162,410
Parks, Rec & Culture subtotal	4,454,580	4,511,098	4,596,080	4,683,680	4,780,982
Water services	2,611,997	2,761,654	2,848,189	2,884,184	2,920,482
Sewer services	2,419,531	2,551,466	2,673,434	2,803,722	2,859,823
Total core expense	18,255,679	18,721,973	19,176,166	19,601,821	19,970,214
Percent change	7.54%	2.55%	2.43%	2.22%	1.88%

Schedule A Format

2019 Core Expenses - Preliminary





Schedule A Format

	2019	2020	2021	2022	2023	
Description	Budget	Budget	Budget	Budget	Budget	
Special Projects						
General Government	152,000	137,000	197,000	197,000	197,000	
Protective services	122,750	168,010	215,570	203,180	205,840	
Development services	365,000	10,000	30,000	40,000	-	
Transportation services	197,000	85,000	30,000	-	-	
Parks, Recreation & Culture	191,388	129,330	224,150	94,580	199,970	
Water Services	50,000	-	-	-	-	
Total Special Projects	1,078,138	529,340	696,720	534,760	602,810	
Total Operating Expenses	19,597,080	19,559,704	20,150,057	20,430,453	20,865,630	
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Revenue over expense	5,085,788	4,742,272	6,611,280	5,101,926	4,765,981	
Add						
Transfer from reserves	7,433,462	4,102,401	3,718,241	4,622,021	4,750,892	
Proceeds of debt	2,500,000	-	1,200,000	-	-	
Total Additions	9,933,462	4,102,401	4,918,241	4,622,021	4,750,892	
Deduct						
Transfers to reserves	4,327,024	3,667,172	3,676,300	3,782,766	4,119,401	
Principal payment on debt	38,010	205,480 205,4		310,160	295,700	
Capital						
General Government	1,670,000	151,200	230,700	343,200	530,000	
Protective services	430,000	-	45,000	640,000	640,000	
Development services	160,000	-	-	-	-	
Transportation	5,477,210	3,474,820	2,231,040	3,862,820	3,215,570	
Parks, Recreation & Culture	881,006	310,001	880,001	700,001	340,002	
Water Services	470,000	964,000	4,020,000	50,000	316,200	
Sewer Services	1,566,000	72,000	241,000	35,000	60,000	
Total Capital	10,654,216	4,972,021	7,647,741	5,631,021	5,101,772	
Total Deductions	15,019,250	8,844,673	11,529,521	9,723,947	9,516,873	
Schedule A	\$ -	\$ -	\$ -	\$ -	\$ -	

Town of Comox Operating Budget - Special Projects

Operating expenses (not capital)

Use of Funds

				Item count:	23	15	14	9	11	32
		Added	Brought		2019	2020	2021	2022	2023	Five Year
Listing	Item	to Plan	Forward	Description	Forecast	Forecast	Forecast	Forecast	Forecast	Total
Gen Gov, Admin	1	new		Admin Additional Hours	15,000	-	-	-	-	15,000
Gen Gov, Admin	2	new		Communication Services	50,000	50,000	50,000	50,000	50,000	250,000
Gen Gov, Finance	3			Asset management program	30,000	-	-	-	-	30,000
Gen Gov, Finance	4		b/f 2018	Finance payroll service	27,000	27,000	27,000	27,000	27,000	135,000
Gen Gov, Finance	5	new		Finance additional Hours / position	30,000	60,000	120,000	120,000	120,000	450,000
Protective, Fire	6			Enhance fire infrastructures	5,000	-	-	-	-	5,000
Protective, Fire	7			Building repairs	25,000	-	15,000	-	-	40,000
Protective, Fire	8			Community safety project	10,000	-	-	-	-	10,000
Protective, Fire	9	new		Additional Staff	62,750	128,010	130,570	133,180	135,840	590,350
Protective, Bylaw (Enforc/Bldg Inspect)	10	new		Bylaw Additional Hours	20,000	40,000	70,000	70,000	70,000	270,000
Development, Planning	11			Reviews & feasibility studies -Dev	-	10,000	30,000	40,000	-	80,000
Development, Planning	12		b/f 2018	Review -subdivision bylaw	140,000	-	-	-	-	140,000
Development, Planning	13			Review -NE Comox SWMP	225,000	-	-	-	-	225,000
Transportation, Bldg Maint Dept	14			Reviews & feasibility studies -PW	-	50,000	-	-	-	50,000
Transportation, Bldg Maint Dept	15			Acquisitions, builds, repairs -PW	-	-	30,000	-	-	30,000
Transportation, Services	16			Reviews & feasibility studies -PW	165,000	35,000	-	-	-	200,000
Transportation, Services	17		b/f 2018	Acquisitions, builds, repairs -PW	12,000	-	-	-	-	12,000
Transportation, Services	18			Review -Drainage	20,000	-	-	-	-	20,000
PRC, Bldg Maint Dept	19			Acquisitions, builds, repairs -Parks, Budget only accounts - Capital and Proje	-	-	80,000	-	50,000	130,000
PRC, Bldg Maint Dept	20			Acquisitions, builds, repairs -Rec	-	-	-	-	25,000	25,000
PRC, Bldg Maint Dept	21	new		Reviews & feasibility studies -Cult	-	10,000	-	-	-	10,000
PRC, Bldg Maint Dept	22			Acquisitions, builds, repairs -Cult	-	-	20,000	-	-	20,000
PRC, Bldg Maint Dept	23			Reviews & feasibility studies -Rec	-	15,000	-	-	-	15,000
PRC, Parks	24			Reviews & feasibilty studies -Parks	50,000	-	30,000	-	30,000	110,000
PRC, Parks	25	new		Additional Staff - seasonal	75,000	75,000	75,000	75,000	75,000	375,000
PRC, Recreation	26		b/f 2018	Site master plan	40,000	-	-	-	-	40,000
PRC, Recreation	27		b/f 2018	Comm ctr renovations <10K	5,588	-	-	-	-	5,588
PRC, Recreation	28	new		Equipment replacements <10K	14,400	3,000	-	-	-	17,400
PRC, Recreation	29			Equipment additions <10K	-	7,500	-	-	-	7,500
PRC, Recreation	30	new		Add 5 hours /wk Recreation programmer postion	3,250	10,090	10,240	10,490	10,700	44,770
PRC, Recreation	31	new		Add 2 days Child Minding service	3,150	8,740	8,910	9,090	9,270	39,160
Water, Services	32			Reviews & feasibility studies -Wat	50,000	-	-	-	-	50,000
				Total Special Projects	1,078,138	529,340	696,720	534,760	602,810	3,441,768

Town of Comox Capital Budget

Capital expenditures

											Use of Funds
					Item count:	58	30	25	28	28	128
		Added	Brought	Asset		2019	2020	2021	2022	2023	Five Year
Listing	Item	to Plan	Forward	Replacement	Description	Forecast	Forecast	Forecast	Forecast	Forecast	Total
					Total capital spending program	10,654,216	4,972,021	7,647,741	5,631,021	5,101,772	34,006,771
Gen Gov, Bldg Maint Dept	1			replace	Design for new Town Hall	-	-	-	250,000	-	250,000
Gen Gov, Corporate	2	new			Land, budget	1,000,000	-	-	-	-	1,000,000
Gen Gov, Finance	3		b/f 2018	replace	Town Hall office renovation	140,000	-	-	-	-	140,000
Gen Gov, Finance	4	new		replace	Municipal Accounting Software	-	-	-	-	500,000	500,000
Gen Gov, Info Tech	5		b/f 2018		IT Server Room -Dusty's Den	20,000	-	-	-	-	20,000
Gen Gov, Info Tech	6				Fiber optics - network backbone	350,000	-	150,000	-	-	500,000
Gen Gov, Info Tech	7			replace	Computer network & telephone upgrades	160,000	151,200	50,700	93,200	30,000	485,100
Gen Gov, Info Tech	8	new		replace	Website redesign	-	-	30,000	-	-	30,000
Protective, Fire	9				Fire Station	-	-	30,000	-	-	30,000
Protective, Fire	10			replace	Fire Engine	-	-	-	630,000	630,000	1,260,000
Protective, Fire	11		b/f 2018	replace	Vehicle GVWR 5-10k (kg), Acquisition of TCA	160,000	-	-	-	-	160,000
Protective, Fire	12			replace	Fire Equipment	20,000	-	15,000	10,000	10,000	55,000
Protective, Fire	13			replace	Fire SCBA	250,000	-	-	-	-	250,000
Development, Planning	14				Lazo Greenway Parkland	160,000	-	-	-	-	160,000
Transportation, Bldg Maint Dept	15		b/f 2018	replace	Public Works mechanics bay	15,000	-	-	-	-	15,000
Transportation, Bldg Maint Dept	16	new			Public Works storage building	-	60,000	-	-	-	60,000
Transportation, Bldg Maint Dept	17		b/f 2018	replace	Public Works Wash Bay	25,000	-	-	-	-	25,000
Transportation, Services	18			replace	Vehicle GVWR > 10k (kg)	-	-	-	130,000	500,000	630,000
Transportation, Services	19	new	b/f 2018	replace	Vehicle GVWR 5k - 10k (kg)	-	275,000	-	-	95,000	370,000
Transportation, Services	20	new	b/f 2018	replace	Vehicle GVWR < 5k (kg)	70,000	-	-	95,000	-	165,000
Transportation, Services	21	new	b/f 2018	replace	Vehicle Trailers, ATV, & Boats	-	40,000	-	-	-	40,000
Transportation, Services	22	new	b/f 2018	replace	Other Mach & Equip	10,000	-	-	-	-	10,000
Transportation, Services	23			replace	Alpine Street Resurfacing - All	-	109,040	-	-	-	109,040
Transportation, Services	24	new	b/f 2018	replace	Balmoral/ Torrence (Donovan-Albatross)	500,000	507,800	-	-	-	1,007,800
Transportation, Services	25			replace	Baybrook Resurfacing	-	-	-	94,000	-	94,000
Transportation, Services	26	new			Bolt and Aspen Sidewalk	30,000	-	515,000	-	-	545,000
Transportation, Services	27			replace	Brooklyn Place Resurfacing	53,580	-	-	-	-	53,580
Transportation, Services	28		b/f 2018	replace	Church Street	10,000	-	-	-	728,230	738,230
Transportation, Services	29	new			Comox Avenue Sidewalk - Rodello to Ellis	70,000	-	-	-	-	70,000
Transportation, Services	30				Comox Roundabout (at Rodello)	-	-	-	-	45,000	45,000
Transportation, Services	31			replace	Cooke Ave Resurfacing - Aitken to Rodello	-	147,580	-	-	-	147,580
Transportation, Services	32			replace	Cougar Crescent Resurfacing	226,070	-	-	-	-	226,070
Transportation, Services	33	new		replace	Capilano Ave	-	-	160,650	-	-	160,650
Transportation, Services	34			replace	Beaufort (Church-Nordin)	-	-	100,000	1,217,500	-	1,317,500
Transportation, Services	35	new			Centennial Ave (W. of Church)	-	-	-	-	121,000	121,000
Transportation, Services	36			replace	Donovan Drive Resurfacing	-	-	-	163,090	-	163,090
Transportation, Services	37			replace	Donovan Place Resurfacing	-	-	-	35,250	-	35,250
Transportation, Services	38	new		replace	Downey Avenue Resurfacing - Aitken to Rodello	-	337,480	-	-	-	337,480
Transportation, Services	39			replace	Ellis Street Resurfacing	-	-	-	23,000	-	23,000

		Added	Brought	Asset		2019	2020	2021	2022	2023	Five Year
Listing	Item	to Plan	Forward	Replacement	Description	Forecast	Forecast	Forecast	Forecast	Forecast	Total
					Total capital spending program	10,654,216	4,972,021	7,647,741	5,631,021	5,101,772	34,006,771
Transportation, Services	40			replace	Filberg Road Resurfacing	-	-	-	121,000	-	121,000
Transportation, Services	41	new		replace	Douglas St (S. of Centennial)	-	-	-	-	86,900	86,900
Transportation, Services	42	new			Glacier Comox Round - About	-	-	-	-	90,000	90,000
Transportation, Services	43			replace	Gull Avenue Resurfacing - Cul-de-Sac	-	277,300	-	-	-	277,300
Transportation, Services	44			replace	Guthrie Resurfacing - Pritchard to School	-	-	-	-	334,800	334,800
Transportation, Services	45			replace	Heather Court Resurfacing	-	-	30,250	-	-	30,250
Transportation, Services	46	new		replace	Guthrie Resurfacing (Pritchard west to boundary)	-	-	-	286,550	-	286,550
Transportation, Services	47	new		replace	Koksilah Court Resurfacing	-	-	109,640	-	-	109,640
Transportation, Services	48			replace	Lazo Road Resurfacing	-	-	800,000	-	-	800,000
Transportation, Services	49		b/f 2018	replace	Linden Avenue Resurfacing	109,980	-	-	-	-	109,980
Transportation, Services	50	new		replace	Linshart Road Resurfacing	236,410	-	-	-	-	236,410
Transportation, Services	51			replace	Mack Laing Court Resurfacing	-	-	-	51,700	-	51,700
Transportation, Services	52	new		replace	Mahtmoff Place Resurfacing	-	45,120	-	-	-	45,120
Transportation, Services	53	new		replace	McKenzie Avenue Resurfacing - Rodello to Davis	-	793,000	-	-	-	793,000
Transportation, Services	54		b/f 2018	replace	Merino Place Resurfacing	33,370	-	-	-	-	33,370
Transportation, Services	55			replace	Noel Avenue Resurfacing - Aitken to Aspen	-	294,000	-	-	-	294,000
Transportation, Services	56			replace	Orchard Park Drive Resurfacing	-	-	-	136,300	-	136,300
Transportation, Services	57		b/f 2018	replace	Noel Ave (Pritchard - Torrence)	1,659,550	-	-	-	-	1,659,550
Transportation, Services	58	new		replace	Nootka St.	-	-	340,200	-	-	340,200
Transportation, Services	59	new		·	Noel Ave (Spitfire-Aitken)	-	-	-	-	609,840	609,840
Transportation, Services	60	new		replace	Maquinna Ave (W. of Pritchard)	-	-	-	-	240,000	240,000
Transportation, Services	61			·	Robb (Aitken to Anderton)	-	-	-	1,471,430	-	1,471,430
Transportation, Services	62	new		replace	Rodello St Resurfacing - Downey to Robb	-	390,400	-	-	-	390,400
Transportation, Services	63			replace	Sable Place Resurfacing	-	-	80,300	-	-	80,300
Transportation, Services	64			replace	Tsimshian Avenue Resurfacing	89,770	-	-	-	-	89,770
Transportation, Services	65			replace	Wallace Avenue Resurfacing - Alpine to Rodello	 	108,100	-	-	-	108,100
Transportation, Services	66	new		replace	Vine St	-	-	-	-	34,100	34,100
Transportation, Services	67				Transit Intersection (Comox Ave- Port Augusta)	20,000	-	-	-	-	20,000
Transportation, Services	68	new			NE Comox Ponds	1,500,000	-	-	-	-	1,500,000
Transportation, Services	69		b/f 2018	replace	Balmoral outfall to Br Cr	200,000	-	-	-	-	200,000
Transportation, Services	70		,	· ·	Church Storm (Robb-Noel)	-	-	-	-	244,200	244,200
Transportation, Services	71	new		replace	Comox Ave (Aitken St-Alpine St)	-	-	-	20,000	86,500	106,500
Transportation, Services	72		b/f 2018	replace	Manor Outfall	193,750	-	-	-	-	193,750
Transportation, Services	73		-,	replace	Noel Storm (Noel-Gull)	-	90,000	_	_	_	90,000
Transportation, Services	74	new		replace	Noel (Brooklyn Creek culvert)	330,730	-		_	_	330,730
Transportation, Services	75			replace	McCullosh Ave Storm	-	_	_	18,000	_	18,000
Transportation, Services	76		b/f 2018	replace	Pt Augusta Storm Replacement	12,000	_	_	-	_	12,000
Transportation, Services	77		,5_5	replace	Robb Storm (West of Anderton)	-	-	95,000	-	-	95,000
Transportation, Services	78		b/f 2018	replace	Storm - McLeod to Douglas	82,000	-	-	-	-	82,000
PRC, Bldg Maint Dept	79		2, . 2020	replace	Highland field house	-	-	-	-	125,000	125,000
PRC, Bldg Maint Dept	80		b/f 2018	replace	Point Holmes pavilion	20,000	-	-	-	-	20,000
PRC, Bldg Maint Dept	81		,5_5	. 0,0.00	Claddagh Estates platform		_	_	65,000	_	65,000
FIVE. DIUE IVIAIIII DEDI									55,555		55,550
PRC, Bldg Maint Dept	82				Mack Laing pavilion (not in trust)	200,000	_	_	_	_	200,000

		Added	Brought	Asset		2019	2020	2021	2022	2023	Five Year
Listing	Item	to Plan	Forward	Replacement	Description	Forecast	Forecast	Forecast	Forecast	Forecast	Total
					Total capital spending program	10,654,216	4,972,021	7,647,741	5,631,021	5,101,772	34,006,771
PRC, Bldg Maint Dept	84		b/f 2018		Community Centre	100,000	-	-	-	-	100,000
PRC, Bldg Maint Dept	85	new		replace	D'Esterre (senior's complex)	17,006	50,000	-	-	-	67,006
PRC, Bldg Maint Dept	86				Marina promenade	-	-	-	-	1	1
PRC, Bldg Maint Dept	87			replace	Marina upgrades - boat launch float	-	-	-	120,000	-	120,000
PRC, Parks	88				Wayfinding	-	30,000	-	-	-	30,000
PRC, Parks	89	new			Pickleball Court	55,000	-	-	-	-	55,000
PRC, Parks	90	new		replace	Ellis Street Walkway	20,000	-	-	-	-	20,000
PRC, Parks	91			replace	Filberg Rock Wall Reconstruction	30,000	-	-	-	-	30,000
PRC, Parks	92				Dog Park	75,000	-	-	-	-	75,000
PRC, Parks	93				Marina Park	10,000	25,000	-	-	-	35,000
PRC, Parks	94		b/f 2018	replace	Mack Laing Board Walk	25,000	-	-	-	-	25,000
PRC, Parks	95				Lazo Greenway	20,000	-	300,000	-	-	320,000
PRC, Parks	96	new		replace	Anderton Playground-Big Toy	30,000	-	-	-	-	30,000
PRC, Parks	97			replace	Elks (Kye Bay) Playground	<u> </u>	-	105,000	-	-	105,000
PRC, Parks	98			replace	McKenzie Playground	-	100,000	- -	-	-	100,000
PRC, Parks	99			replace	Village Playground	-	-	-	125,000	_	125,000
PRC, Parks	100			replace	Anderton Tennis courts	75,000	-	-	-	-	75,000
PRC, Parks	101	new		·	Robb Road Tennis Courts	- -	-	150,000	-	-	150,000
PRC, Parks	102	new			Vehicle GVWR 5k - 10k (kg)	-	70,000	-	220,000	60,000	350,000
PRC, Parks	103			replace	Vehicle GVWR < 5k (kg)	50,000	-	-	-	-	50,000
PRC, Parks	104			replace	Vehicle Trailers, ATV, & Boats	-	-	120,000	-	125,000	245,000
PRC, Parks	105			replace	Christmas Decorations	40,000	_	-	-	-	40,000
PRC, Parks	106			replace	Flag Poles	10,000	-	-	-	-	10,000
PRC, Recreation	107	new		replace	Hands On Farm Fence	-	5,000	_	-	_	5,000
PRC, Recreation	108	new		replace	CC Renovations	-	1	1	100,001	1	100,004
PRC, Recreation	109	new		replace	CC Geothermal system	-	-	_	40,000	_	40,000
PRC, Recreation	110	new		replace	CC Elevator		_	50,000	-	_	50,000
PRC, Recreation	111	new		replace	Tech CCTV cameras	11,000	_	-	_	_	11,000
PRC, Recreation	112			replace	Fitness Equipment	63,000	30,000	30,000	30,000	30,000	183,000
PRC, Marina	113			replace	Marina	-	-	125,000	-	-	125,000
Water, Services	114			. 00.000	Cambridge at Pritchard - PRV	_	25,000	-	_	-	25,000
Water, Services	115		b/f 2018	replace	Dryden (Anderton-Pritchard)	_	575,000		_	_	575,000
Water, Services	116		b/f 2018	replace	Mcleod-Douglas Loop	305,000	-		_		305,000
Water, Services	117	new	57: 2020	replace	Noel Ave (Spitfire-Aitken)	-	_		_	266,200	266,200
Water, Services	118	11011		Теріасс	Noel Extension(Aitken-Aspen)	35,000	194,000		_	-	229,000
Water, Services	119				Tutor watermain extension	10,000	50,000		_		60,000
Water, Services	120				New Meter Meters	100,000	100,000	_	30,000	30,000	260,000
Water, Services	121				Universal Water Metering	-	-	4,000,000	-	-	4,000,000
Water, Services	122				Hydrant	20,000	20,000	20,000	20,000	20,000	100,000
Sewer, Services	123		b/f 2018	replace	Kye Bay sewer lift station	10,000	-	20,000	-	30,000	40,000
Sewer, Services	124	new	D/1 2010	replace	Simon Cresc sewer lift station	-		_	_	30,000	30,000
Sewer, Services	125	new		replace	Beaufort main	<u> </u>			35,000	-	35,000
Sewer, Services	126	HEW	b/f 2018	replace	Foreshore main (Carthew-Ellis)	1,441,000	<u> </u>		33,000	-	1,441,000
		now	0/1 2010	Теріасе		1,441,000		241 000		-	
Sewer, Services	127	new			Foreshore Central (Port Augusta to Jane St)	-	72,000	241,000	-	-	313,000

		Added	Brought	Asset		2019	2020	2021	2022	2023	Five Year
Listing	Item	to Plan	Forward	Replacement	Description	Forecast	Forecast	Forecast	Forecast	Forecast	Total
					Total capital spending program	10,654,216	4,972,021	7,647,741	5,631,021	5,101,772	34,006,771
Sewer, Services	128		b/f 2018	replace	Torrence main	115,000	-	-	-	-	115,000
					Total capital spending program	10,654,216	4,972,021	7,647,741	5,631,021	5,101,772	34,006,771
						2019	2020	2021	2022	2023	2019 - 2023
					Capital Expenditures	Forecast	Forecast	Forecast	Forecast	Forecast	Total
					Land	1,160,000	-	-	-	-	1,160,000
					Land improvements	340,000	160,000	555,000	125,000	-	1,180,000
					Building	567,006	110,001	80,001	455,001	125,001	1,337,010
					Equipment	1,194,000	566,200	395,700	1,208,200	1,980,000	5,344,100
					Road	3,038,730	3,009,820	2,261,040	3,719,820	2,289,871	14,319,281
					Drain	2,318,480	90,000	95,000	38,000	330,700	2,872,180
					Water	470,000	964,000	4,020,000	50,000	316,200	5,820,200
					Sewer	1,566,000	72,000	241,000	35,000	60,000	1,974,000
						10,654,216	4,972,021	7,647,741	5,631,021	5,101,772	34,006,771