

TOWN OF COMOX 2013 ANNUAL REPORT







Official Opening of Military Row bike lane

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MESSAGE FROM THE MAYOR

This past year was filled with many great accomplishments, and I am proud to share them in the 2013 Annual Report for the Town of Comox. 2013 was the second year of implementation for Council's 2012-2014 Strategic Plan, with a focus on four priorities:

- Downtown Vitalization and Marina Enhancement,
- Fiscal Balance and Infrastructure Asset Management,
- Improving Planning Application Timelines and Processes, and
- Official Community Plan Implementation.

Included in this Report is a review of projects initiated and completed, as well as an overview of the Town's financial performance, for the year ending December 31, 2013. I encourage you to read through the entire Report to share in our successes and learn about our objectives for the next couple of years.

This year, we completed a local economic development strategy for Comox, in partnership with the Comox Valley Economic Development Society. The strategy, titled Made in Comox



In implementing the recently completed Official Community Plan, Council made significant progress toward encouraging and preparing for infill development this year. Two initiatives, in particular, were the development of zoning standards for the creation of 350 square metre infill lots as well as the development of zoning standards for the allowance of coach houses in certain circumstances. Council will continue its work in this area in 2014 with the completion of storm and sanitary capacity studies, the review of the subdivision and development servicing bylaw and the review of the development cost charge bylaw.

Council continued its efforts this year in reducing the infrastructure gap in Comox. On roads alone, \$3.0 million was spent on resurfacing approximately 3600 metres. Once again, in tandem with this work, was the installation of a significant number of bike lanes helping

continued ...

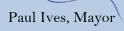


MESSAGE FROM THE MAYOR, cont'd

to make the Town more sustainable and accessible. Bike lanes were installed along Guthrie and Anderton Roads and Military Way. For the Military Way bike lanes, the Town greatly appreciates the funding assistance from Canadian Forces Base Comox.

Increasing recreational access and opportunities was a big focus this year, with the replacement of park play structures, the development of new walking trails and the refurbishment of existing ones. The Town was also extremely fortunate to have received a grant from the provincial Community Recreation Program for rebuilding four tennis courts at Anderton Park. I encourage you to explore Comox on foot and experience some of the many new and existing trails, such as the Cottonwood greenway, the Clarke boardwalk in the Northeast Woods, and the refurbished walkways along Brooklyn Creek or through Filberg Park.

I would like to thank our dedicated staff once again for their endless task in helping to make our Town the best that it can be. Their dedication and hard work ensures that the Town of Comox remains a fantastic place to live, work and play.





MESSAGE FROM THE CHIEF ADMINISTRATIVE OFFICER

In 2013 we are halfway through the current Council's term and halfway through the current Strategic plan.

It has been another busy year and significant progress has been made on many fronts. Staff continue to work on various initiatives that have been initiated last year, and with some, the fruits of their labour will be realized in future years. I would like to focus my comments this year on the fantastic people that make up this wonderful organization.

The recent additions to the Comox Recreation Centre were completed last year; however, this year we were fortunate to receive the distinction of "Best Fitness Centre in British Columbia". Given the continued high usage of the facility on a daily basis, I would like to give special mention to the incredible people that work at the Comox Recreation Centre and that provide such a positive atmosphere for all.



Across the street from the Comox Recreation Centre, at the Comox Firehall, the Fire Chief and his dedicated team continue to innovate and find ways of using technology to make the complex task of fire fighting more manageable. The recent introduction of iPad use around the firehall and on the trucks is making everything from record keeping and daily inspections easier, and fire scene management more effective. Next time you are passing by, stop in and see what amazing things the dedicated group of staff and volunteers are working on to keep our community safe, and perhaps they will talk to you about the smoke detectors in your home and ask you if the batteries have been changed recently. Around back is the nationally recognized fire training centre that is a constant buzz of activity as the firefighters continue to hone their skills in putting out fires, and yes, even jumping out of tall buildings (with a safety rope attached of course!)

The Public Works department are the unsung heroes of the organization. They keep the water lines working, the storm drain system flowing during those heavy rains and are fixing the roads and sidewalks when required. They work in all of the elements and all hours of the day and night. While most of us are sleeping, these dedicated professionals may be out with the sand trucks and snowplows ensuring you have a safe commute in the morning. I tip my hat to this hard working group of people that go about their duties with sometimes little recognition – until you really need them.

continued...

MESSAGE FROM THE CHIEF ADMINISTRATIVE OFFICER cont'd

And then there is the Parks department – the flower children of our team. They are also out in the elements year round. During the fall and winter the reduced group of staff are busy planting the bulbs to prepare us for the spring colour shows in the garden beds around Town. It always puts a smile on my face to see the explosion of colour on Comox Hill as the red rhododendron come into full bloom, then the delicate iris show in the beds around the parks. They are a fountain of knowledge of all things leafy and green and are always generously sharing that information with those that ask. As the full growing season approaches in the spring and summer, we add the complement of our student 'Mow birds' that keep the grass trimmed on our boulevards.



As we move inside into Town Hall, it never ceases to amaze me how everyone receives a warm and friendly greeting from the front office staff in Finance and Administration. Everything from Dog Licences, Garbage tags, Town Pins, information on

property tax payments – you name it, they know the information or will find out for you in short order. If you have an issue with a bylaw, our friendly Bylaw Enforcement Officer will be happy to assist. Planning to build an addition or a secondary suite? The staff in Planning and Building are there to help you head in the right direction.

I would like to say a big Thank You! to all the wonderful people that make up this organization and continue to get the job done and make Comox the great place that it is to Live, Work and Play.

Richard Kanigan, Chief Administrative Officer

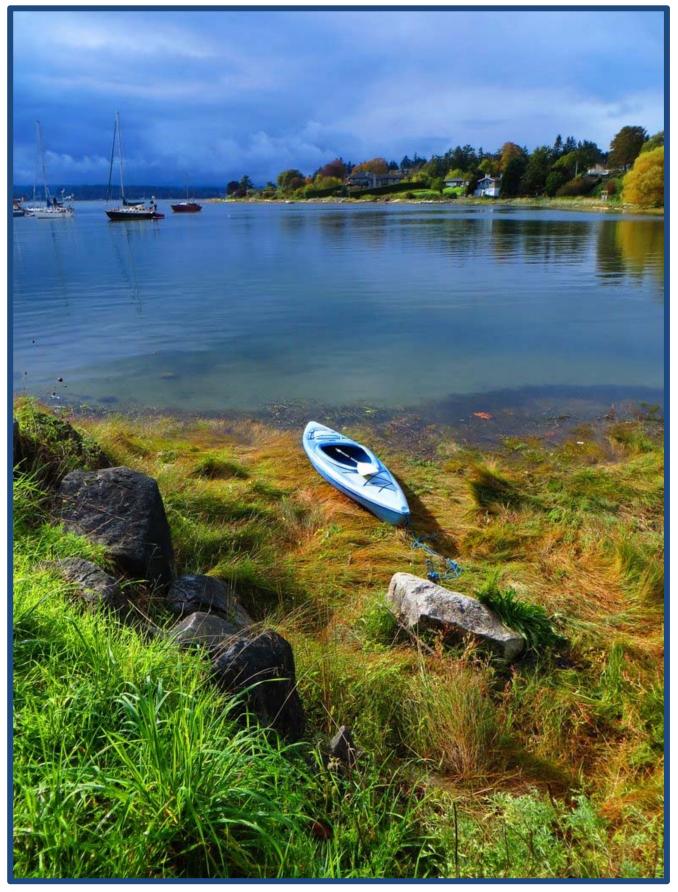


photo: Joan Pisto, Comox Town Hall

COMOX COUNCIL



From left to right: Councillor Maureen Swift, Councillor Patti Fletcher, Councillor Ken Grant, Mayor Paul Ives, Councillor Tom Grant, Councillor Barbara Price, Councillor Hugh MacKinnon (photo: Spencer Anderson, Comox Valley Echo)

Mayor and Council members are elected for three year terms, with the next election to occur in November 2014.

Regular Council and Committee of the Whole meetings are open to the public and the public is encouraged to attend. Regular meetings are held on the first and third Wednesday of each month at 5:30 p.m., while Committee of the Whole meetings are held on the second and fourth Wednesday of each month at 4:15 p.m.

More information on meetings, including agendas and minutes, can be found on the Town's Web site at http://comox.ca/council/meetings.

STRATEGIC PLAN 2012-2014

MESSAGE/LETTER FROM THE MAYOR AND COUNCIL

On behalf of all members of Council and staff, I am pleased to present the Town of Comox Strategic Plan for 2012 to 2014. This document sets the direction of the Town for the next three years and beyond. Much of what is included here is a reflection of the achievements of past Councils and it continues to build on those achievements.

A new Official Community Plan (OCP) was adopted in 2011 after a comprehensive community consultation process over two years. Now that the OCP and other associated planning documents are in place, it is time to put them into action. A significant amount of energy will be directed to OCP implementation over the next three years. There is a definite smart growth focus in this plan, as it encourages higher density development in Comox, taking advantage of existing infrastructure.

In order that this new anticipated development can proceed in a timely fashion, the strategic plan lays the groundwork for continually improving our infrastructure in an aggressive and financially responsible manner with the development and implementation of an asset management policy and action plan. We are also committed to getting our message out to the community through improved communications that reinforces our commitment to being fiscally transparent and accountable.

As part of our focus on customer service, Council has made it a priority to reduce processing times for planning applications and processes to get high quality developments under way in a reasonable timeframe. We have heard from our customers that they need more certainty and a quicker turnaround time. Working together, we anticipate successful results similar to our streamlined building permit process that was implemented last year.

Our most exciting opportunity exists with the vitalization of the downtown core and marina waterfront area. We have a jewel of a downtown; waterfront, south facing, tremendous green space and high quality services all within walking distance. Council has committed to working with all stakeholders to bring more excitement, more people, more economic opportunities to the heart of Comox while retaining the small town feel that we have all grown to cherish and protect.

As you can see, we have an exciting future ahead of us, and we hope you join us for the success that is just ahead!

Mayor Paul Ives April 18, 2012

STRATEGIC PLAN OVERVIEW

| Purpose of the Strategic Plan | This strategic plan aligns with our 2011 Official Community Plan (OCP) vision statement. The 2012 strategic plan guides our work, sets goals and priority actions for the Town of Comox. It tells our citizens what Council plans to accomplish and sets performance measures and targets for assessing progress over the next 3 years. |
|--|---|
| Vision from 2011 Official Community Plan | The Town of Comox is an active residential community that welcomes all ages. The heart of Comox is the Downtown – a compact, pedestrian friendly area with a lively mix of commercial services, housing and public services. Comox enjoys strong connectivity within and between neighbourhoods, commercial/service areas and the waterfront through a variety of transportation choices. Comox embraces its natural areas and surroundings, recreational opportunities and ambiance as a unique seaside town. Comox will grow in a way that maintains and enhances community livability. |
| Core Services What we do | Public safety and protection Strong governance and administration Financial management and accountability Economic Development Public works: infrastructure and engineering Recreation Parks Arts and culture Community development and planning |
| Strategic priorities In addition to core services, our strategic priorities for 2012 – 2014 include: | Downtown vitalization/marina enhancement Fiscal balance/infrastructure asset management Improving Planning application timelines and process OCP implementation |

2012 STRATEGIC PLAN PRIORITIES, GOALS AND ACTIONS DETAIL

In addition to our core services, strategic priorities for 2012 to 2014 include:

| DOWNTOWN VI | TALIZATION/MARINA ENHANCEMENT | |
|---|---|---|
| priority, as well as st waterfront area. Wo | italization of the downtown area of Comox a rengthening the important linkage to the rking with other stakeholders in the community, ag focus over the next few years. | Immediate: 2012 short term: 2013-2014 Long term: beyond 2014 Or ongoing |
| Goal(s) | Action(s) | Timeframe |
| Develop strong | Develop local economic development strategy | 2012 |
| collaborative stakeholder relationships. (BIA, CVEDS, Filberg etc) | Implement local economic development strategy | 2013-2014 |
| | Prepare a conceptual plan for new community and commercial space along boardwalk area | 2012-2013 |
| Develop plan for marina boardwalk community space | Bring municipal marina rates in line with other adjacent operations | 2012 |
| community space | Seek out alternate funding sources through ICE-T and FCM Brownfield programs | 2012-2013 |
| Develop community walkway linking marina, downtown, waterfront and parks | Investigate combining / connecting with existing Heritage walkway and greenways | 2012-2013 |
| | Reduce parking requirements for restaurant uses | 2012 |
| Increase density in downtown core | Consult with property owners and other stakeholders to review potential barriers to redevelopment in the downtown core (DCC's and Property Tax Exemptions to be considered) | 2012 |

| FISCAL BALANCI | E/INFRASTRUCTURE ASSET MANAGEM | ENT |
|--|---|---|
| Over the next few ye plan for infrastructur new infrastructure w | ture is our largest and most significant asset. ears, Council will work towards a sustainable re maintenance, replacement and development of where required. Council will also work on munity access to financial information and to reasonable levels. | Immediate: 2012 short term: 2013-2014 Long term: beyond 2014 Or ongoing |
| Goal(s) | Action(s) | Timeframe |
| Establish an Asset Management Plan | Develop and Adopt an Asset Management Policy | 2012 |
| Wanagement Flan | Implement the Asset Management Policy | 2013-2014 |
| | Improve communication with public relating to fiscal transparency. | 2012 |
| Taxes and fiscal responsibility and | Develop new format for Financial Plan newsletter | 2012 |
| transparency | Improve public access to Council meetings through web broadcasting | 2012 |
| | Explore grants and alternate sources of funding for projects | ongoing |

| IMPROVING PLA | NNING APPLICATION TIMELINES AND | PROCESS |
|--|--|---|
| enhanced building pe | OCP implementation, and following up on the ermit process, the focus will now shift to times for development applications in order to our customers. | Immediate: 2012 short term: 2013-2014 Long term: beyond 2014 Or ongoing |
| Goal(s) | Action(s) | Timeframe |
| Reduce application permit processing timelines | Establish processing timelines to the following: Rezoning 6-8 months Development permits, 3-4 months Sub divisions, 3-4 months Secondary suites, building permits only | 2012-2013 |
| Reduce application permit processing | Provide support and resources to meet established processing timelines | 2012-2013 |

| IMPROVING PLA | ANNING APPLICATION TIMELINES AND | PROCESS |
|---|--|---|
| enhanced building pe | OCP implementation, and following up on the ermit process, the focus will now shift to times for development applications in order to our customers. | Immediate: 2012 short term: 2013-2014 Long term: beyond 2014 Or ongoing |
| Goal(s) | Action(s) | Timeframe |
| timelines, cont'd Delegate additional issuing authority of permit to staff | | 2012 |
| | Staff continue to assist customers through process | ongoing |
| Develop high standard of customer service | Develop a clear application process with check lists and application costs if necessary | 2013-2014 |
| | Develop process for public and customer feedback | 2013-2014 |

| OCP IMPLEMEN | TATION | |
|---|---|---|
| Encouraging and pre | of the OCP will occur over the long term. eparing for infill development, as well as n/non-vehicle connectivity are immediate | Immediate: 2012 short term: 2013-2014 Long term: beyond 2014 Or ongoing |
| Goal(s) | Action(s) | Timeframe |
| Establish OCP implementation priorities Review and prioritize implementation items identified in OCP | | 2012 |
| Encourage and prepare for infill | Determine sewer, water and storm system calibration/capacity in advance of infill development | 2012-2013 |
| prepare for minif | Amend/Update Subdivision and Development Servicing Bylaw | 2012 -2013 |
| Encourage and prepare for infill | Create 350 m² minimum lot size (infill development) zoning standards | 2012 |

| OCP IMPLEMENT | ΓΑΤΙΟΝ | |
|---|--|---|
| Encouraging and pre | of the OCP will occur over the long term. eparing for infill development, as well as /non-vehicle connectivity are immediate | Immediate: 2012 short term: 2013-2014 Long term: beyond 2014 Or ongoing |
| Goal(s) | Action(s) | Timeframe |
| | Consider Zoning Amendment Bylaw that would allow secondary suites in all single family dwellings | 2012 |
| Increase connectivity | Map Town of Comox present trails, walkways, bike trails and lanes | 2012 |
| between and within neighbourhoods and within the downtown core | Develop new trails, walkways where deemed appropriate | ongoing |



New organics composting operation





2013 PROGRESS REPORT

| 2018 | 3 PROGRESS REPORT – DOW | 2013 PROGRESS REPORT – DOWNTOWN VITALIZATION / MARINA ENHANCEMENT | IARINA ENH | IANCEMENT | |
|--|---|--|------------|------------------|---------------------------------------|
| GOAL | OBJECTIVE | ACTION | MEASURE | OUTCOME | COMMENTS |
| Develop strong, collaborative stakeholder | Develop local economic development strategy | Complete in partnership with Comox Valley Economic Development Society | m Yes/No | Yes | Received by Council Jun 13 |
| relationships | Implement local economic development strategy | strategy | m Yes/No | οN | |
| Develop plan for | Prepare a conceptual plan for new community and commercial space along boardwalk area | nunity and commercial space along | m Yes/No | m No | |
| community space | Seek out alternate funding sources throuprograms | sources through ICE-T and FCM Brownfield | m Yes/No | Yes | ICET application to be resubmitted |
| | Investigate combining / connecting with existing Heritage walkway and greenways | Design Marina waterfront walkway | m Yes/No | m No | |
| Develop community | Mone Doub Ouch and Doub Daire | Initiate Comprehensive Park Plan | m Yes/No | m No | Awaiting Stubbs house plan |
| walkway linking marina, downtown, waterfront and parks | new Fain - Ordiaiu Fain Diive | Removal of cottages and renaturalization | m Yes/No | Yes | Cottages removed |
| | Complete lower Brooklyn Creek Enhand | Creek Enhancement Project | m Yes/No | Yes | |
| | Replace Filberg Park Walking Path | | Yes/No | Yes | |
| | Complete Clarke Trail boardwalk (Phase 1) at NE Woods | e 1) at NE Woods | m Yes/No | Yes | |
| | Consult with property owners and | Review DCC Exemptions | m Yes/No | $N_{\rm O}$ | |
| Increase density in downtown core | other stakeholders to review potential barriers to redevelopment in the downtown core | Review Property Tax Exemptions | m Yes/No | m No | |
| | Reconstruct Anderton Park tennis courts and rehabilitate play structures | ts and rehabilitate play structures | m Yes/No | Yes | |
| Other | Replace Salish Park Play Structure | | m Yes/No | Yes | |
| | Install new xeriscape garden beds at Marina Park | arina Park | Yes/No | Yes | |

| 2013 F | 2013 PROGRESS REPORT – FISCAL] | FISCAL BALANCE / INFRASTRUCTURE ASSET MANAGEMENT | TRE ASSET M | IANAGEMEN | L |
|--|--|--|---|---------------|----------|
| GOAL | OBJECTIVE | ACTION | MEASURE | OUTCOME | COMMENTS |
| Establish an Asset Management Plan | Asset Management Policy for roads, sidewalks, utilities and other public works | Implement Policy | m Yes/No | Yes | |
| | Develop an Asset Management Plan for Recreation facility and equipment | Recreation facility and equipment | m Yes/No | $ m N_{ m o}$ | |
| Taxes and Fiscal Responsibility and Transparency | Explore grants and alternate sources of f | sources of funding for projects | No. of projects with grant applications | J. | |
| | | Traffic line painting | m Yes/No | Yes | |
| | | Road resurfacing | No. of metres | 3550 metres | |
| | | Patching | No. of metres | 1620 metres | |
| | Maintain road infrastructure | Crack sealing | Sq. metres | 0 | |
| | | Chip sealing | No. of metres | 0 | |
| | | Lamp painting | m Yes/No | No | |
| | | Repave Marina Park parking lot | m Yes/No | Yes | |
| | | Replace Birch Street water line | No. of metres | 200 metres | |
| Other | Maintain Utility Infrastructure | Install PRV and check valve - Pritchard/Skeena | m Yes/No | m No | |
| | | Replace Vactor truck | m Yes/No | Yes | |
| | Maintain fleet | Replace Cube Van | m Yes/No | Yes | |
| | | Replace truck # 11 | m Yes/No | Yes | |
| | | Military Row bike lane | No. of metres | 1550 metres | |
| | Improve alternative transportation | Upgrade intersection - Comox/Ellis | m Yes/No | Yes | |
| | modes | Add letdowns to crosswalks - Comox, Rodello, Ridgemount, Gladstone | No. of letdowns | Yes | |

| 2013 F | 2013 PROGRESS REPORT – FISCAL | FISCAL BALANCE / INFRASTRUCTURE ASSET MANAGEMENT | JRE ASSET M | IANAGEMEN | L |
|--------|--|---|-----------------|------------|----------|
| GOAL | OBJECTIVE | ACTION | MEASURE | ОПТСОМЕ | COMMENTS |
| | | Install crosswalk at Guthrie/Skeena | Yes/No | Yes | |
| | Improve alternative transportation modes | Install new sidewalk - Beach, Salish | No. of metres | 155 metres | |
| | | Add/upgrade bus stops (shelters) | No. of shelters | 0 | |
| | | Replace roof over bay area of fire station | m Yes/No | Yes | |
| | Maintain Fire Station | Renovate main office and big room area of fire station | m Yes/No | Yes | |
| | | Add iPads to fire vehicles to enhance response information | m Yes/No | Yes | |
| | | Revise event application process | m Yes/No | οN | |
| Other | | Continue technology upgrades | m Yes/No | Yes | |
| | | Redesign front reception area | m Yes/No | Yes | |
| | Provide effective recreational service | Complete facility improvements | m Yes/No | Yes | |
| | | Review marketing plan | m Yes/No | Yes | |
| | | Develop strategies to maximize facility use | m Yes/No | No | |
| | Maintain Town Infrastructure | Complete preliminary conceptual drawings for Public Works Buildings replacement | Yes/No | Yes | |
| | | Undertake marine survey of Comox Marina | m Yes/No | Yes | |

| 2013 PF | 2013 PROGRESS REPORT - IMPROVI | IPROVING PLANNING APPLICATION TIMELINES AND PROCESS | N TIMELIN | S AND PROC | CESS |
|--|---|---|-----------------------|--|---|
| GOAL | OBJECTIVE | ACTION | MEASURE | OUTCOME | COMMENTS |
| | | Rezonings - 6-8 months | % within objective | Time line targets implemented an applications are being processed accordingly. (These applications involve significant interaction between the applicant and staff (eclarification of information, docunrevision to meet Town or applicar requirements etc.) and therefore timeline tracking by applications problematic and would be staff this intensive. Consequently, have refone staff impression in reporting constaff insissue.) | Time line targets implemented and applications are being processed accordingly. (These applications involve significant interaction between the applicant and staff (e.g. clarification of information, document revision to meet Town or applicant requirements etc.) and therefore timeline tracking by applications is problematic and would be staff time intensive. Consequently, have relied on staff impression in reporting on this issue.) |
| Reduce application permit processing timelines | Monitor processing timelines | Development Permits - 3-4 months | % within objective | Time line targets implemented an applications are being processed accordingly. (These applications involve significant interaction between the applicant and staff (eclarification of information, docun revision to meet Town or applica requirements etc.) and therefore timeline tracking by applications problematic and would be staff this intensive. Consequently, have refon staff impression in reporting con staff impression in reporting con staff issue.) | Time line targets implemented and applications are being processed accordingly. (These applications involve significant interaction between the applicant and staff (e.g. clarification of information, document revision to meet Town or applicant requirements etc.) and therefore timeline tracking by applications is problematic and would be staff time intensive. Consequently, have relied on staff impression in reporting on this issue.) |
| | | Subdivisions - 3-4 months | % within objective | 100% | |
| | | Secondary suites - Building Permit only | % within objective | 100% | Zoning Bylaw amendment to implement this action was adopted in 2012 |
| | Provide support and resources to meet e | to meet established processing timelines | m Yes/No | Yes | Part of budget process |

| 2013 PR | 2013 PROGRESS REPORT - IMPROVII | PROVING PLANNING APPLICATION TIMELINES AND PROCESS | N TIMELINE | S AND PRO | CESS |
|---|---|--|------------|------------|--|
| GOAL | OBJECTIVE | ACTION | MEASURE | OUTCOME | OUTCOME COMMENTS |
| | Staff continue to assist customers through process | çh process | Yes/No | Yes | |
| | Develop a clear application process with check lists and application costs if necessary | check lists and application costs if | Yes/No | In process | |
| Develop a high standard of customer service | Develop process for public and customer | customer feedback | m Yes/No | Pending | New procedures bylaw adopted on June 18/14. Implementing checklists are currently under preparation. |

| | 2013 PROGRESS REPORT – OFFICIAL COMMUNITY PLAN IMPLEMENTATION | FFICIAL COMMUNITY PLAN | N IMPLEMEN | TATION | |
|-------------------------------------|---|---|------------|---------|----------------|
| GOAL | OBJECTIVE | ACTION | MEASURE | OUTCOME | COMMENTS |
| | Determine sewer, water and storm system calibration/capacity in advance of infill development | Engage Engineering Consultant to conduct study | Yes/No | | Water complete |
| | | Review consolidation of accesses along Knight Road | Yes/No | Pending | |
| Encourage and prepare for infill | Amend/Update Subdivision and | Require new developments to demonstrate that post development storm water flows will not have a negative impact on groundwater or on fish habitat | m Yes/No | Pending | |
| | Development Servicing Dylaw | Require oil water separators for parking areas of all commercial, multi-family and industrial development | Yes/No | Pending | |
| | | Incorporate applicable development permit area guidelines | Yes/No | Pending | |

| | 2013 PROGRESS REPORT – OFFICIAL COMMUNITY PLAN IMPLEMENTATION | FFICIAL COMMUNITY PLAN | N IMPLEMEN | NTATION | |
|---|---|---|---------------|---------|----------|
| GOAL | OBJECTIVE | ACTION | MEASURE | OUTCOME | COMMENTS |
| Encourage and prepare | Create 350 m2 minimum lot size (infill development) zoning standards | velopment) zoning standards | Yes/No | Yes | |
| for infill | Create coach house zoning standards | | Yes/No | Yes | |
| | Map Town of Comox present trails, walkways, bike trails and lanes | ways, bike trails and lanes | Yes/No | No | |
| Increase connectivity between and within neighbourhoods and | Develon new frails walkways where | Develop Cottonwood Lane walkway | Yes/No | Yes | |
| within the downtown | | Develop Heritage Walkway | No. of metres | No | |
| | | Redevelop Northeast Woods trails | No. of metres | Yes | |
| | Development Cost Charge Bylaw Review | Consider reduced Development Cost Charges for developments with significant reduction in off- site infrastructure impacts | Yes/No | m No | |
| | Amend Development Approval Informatic gas and sustainability impacts | l Information Bylaw to reference greenhouse | Yes/No | m No | |
| Other | | Work with BC Transit, Klomoks First Nation, City of Courtenay | Yes/No | Yes | |
| | Improve Transit services | Work with Regional District, City of Courtenay and Village of Cumberland to develop 25-year Transit Future Plan | Yes/No | Ongoing | |
| | Develop residential sound attenuation requirements for arterial and collector roads | luirements for arterial and collector | Yes/No | m No | |
| | Incorporate OCP, Zoning, Civic and Legal map layers into GIS | ıl map layers into GIS | m Yes/No | Yes | |

2014-2015 OBJECTIVES AND MEASURES

| 2014-2015 OBJ | ECTIVES AND MEASURES – DOWN | 2014-2015 OBJECTIVES AND MEASURES – DOWNTOWN VITALIZATION / MARINA ENHANCEMENT | ENHANCEM | ENT |
|---|---|--|-----------|----------|
| GOAL | OBJECTIVE | ACTION | Timing | MEASURE |
| Develop strong, collaborative stakeholder relationships | Implement local economic development strategy | , | 2014-2015 | m Yes/No |
| Develop plan for marina | Prepare a conceptual plan for new community and commercial space along boardwalk area | nd commercial space along boardwalk area | 2014 | m Yes/No |
| boardwalk community space | Seek out alternate funding sources through ICE | g sources through ICE-T and FCM Brownfield programs | 2014 | m Yes/No |
| Develop community walkway linking marina, | Investigate combining / connecting with existing Heritage walkway and greenways | Design Marina waterfront walkway | 2014 | m Yes/No |
| downtown, waterfront and parks | New Park - Orchard Park Drive | Initiate Comprehensive Park Plan | 2014 | m Yes/No |
| Increase density in | Consult with property owners and other | Review DCC Exemptions | 2014 | Yes/No |
| downtown core | stakeholders to review potential barriers to redevelopment in the downtown core | Review Property Tax Exemptions | 2014 | m Yes/No |

| 2014-20 | 2014-2015 OBJECTIVES – FISCAL BALANCE / INFRASTRUCTURE ASSET MANAGEMENT | / INFRASTRUCTURE ASSET MANA | AGEMENT | |
|--|--|-----------------------------|---------|--|
| GOAL | OBJECTIVE | ACTION | TIMING | MEASURE |
| Establish an Asset | Asset Management Policy for roads, sidewalks, utilities and other public works | Implement Policy | 2014 | m Yes/No |
| Management Fian | Develop an Asset Management Plan for Recreation facility and equipment | on facility and equipment | 2014 | m Yes/No |
| Taxes and Fiscal Responsibility and Transparency | Explore grants and alternate sources of funding for projects | or projects | 2014 | No. of projects with grant applic. |

| 2014-20 | 2014-2015 OBJECTIVES – FISCAL BALANCE / INFRASTRUCTURE ASSET MANAGEMENT | / INFRASTRUCTURE ASSET MANA | GEMENT | |
|---------|---|--|-----------|---------------|
| GOAL | OBJECTIVE | ACTION | TIMING | MEASURE |
| | | Traffic line painting | 2014 | Yes/No |
| | | Road resurfacing | 2014 | No. of metres |
| | | Patching | 2014 | No. of metres |
| | | Crack sealing | 2014 | Sq. metres |
| | | Chip sealing | 2014 | No. of metres |
| | Maintain road infrastructure | Lamp painting | 2014 | Yes/No |
| | | Resurface roads - Glacier View, Beaufort, Torrence, Robb, Birch, Wallace, Argus, Quadra, Quarry Park | 2014 | No. of metres |
| | | Resurface roads - Comox, Lazo, Torrence, Stewart | 2015 | No. of metres |
| | | Roundabout - Comox and Rodello | 2015 | Yes/No |
| Other | | Install PRV and check valve - Pritchard/Skeena | 2014 | Yes/No |
| | | Upgrade sanitary - Beaufort (Nordin to Stewart) | 2014 | Yes/No |
| | | Upgrade storm - Anderton (Bolt to Guthrie) | 2014 | m Yes/No |
| | Maintain | Storm maintenance - Brooklyn Creek, Beckton ponds, catch basins | 2014-2015 | Yes/No |
| | Maintain utilities | Water maintenance - hydrants, Pritchard/Skeena PRV and check valve | 2014 | Yes/No |
| | | Sanitary maintenance - inflow and infiltration (I&I) | 2014-2015 | m Yes/No |
| | | Sidewalk inspections and maintenance | 2014/2015 | m Yes/No |
| | | Engineer high pressure water line - Pritchard (Dryden to Cambridge) | 2014 | m Yes/No |

| 2014-20 | 2014-2015 OBJECTIVES – FISCAL BALANCE / INFRASTRUCTURE ASSET MANAGEMENT | / INFRASTRUCTURE ASSET MANA | AGEMENT | |
|---------|---|---|---------|-----------------|
| GOAL | OBJECTIVE | ACTION | TIMING | MEASURE |
| | | Install high pressure water line - Pritchard (Dryden to Cambridge) | 2015 | Yes/No |
| | | Sanitary upgrade - Beaufort/Comox/ Stewart | 2014 | Yes/No |
| | Maintain utilities | Storm - Stewart Street | 2015 | m Yes/No |
| | | McLeod / Douglas water loop | 2015 | Yes/No |
| | | Replace foreshore sewer - Carthew to Ellis | 2015 | m Yes/No |
| | | Upgrade sewer - Comox (Rodello to Anderton) | 2015 | m Yes/No |
| | | Replace single axle dump (unit 2) | 2014 | m Yes/No |
| | | Replace loader (unit 6) | 2014 | m Yes/No |
| | | Replace crew cab (unit 64) | 2014 | m Yes/No |
| Other | Maintain Fleet | Replace Fire duty vehicle (unit 37) | 2015 | m Yes/No |
| | | Replace flat deck trailer (unit 29) | 2015 | m Yes/No |
| | | Replace bobcat (unit 76) | 2015 | m Yes/No |
| | | Replace mini-dump (unit $65)$ | 2015 | m Yes/No |
| | Improve alternative transportation modes | Install new sidewalk - Comox, Torrence, Wallace, Glacier View, Beaufort, Balmoral, Anderton | 2014 | No. of metres |
| | | Install two bus shelters | 2015 | No. of shelters |
| | Dravida affactiva racraational camira | Revise event application process | 2014 | Yes/No |
| | 1 10vide effective feet cational service | Develop strategies to maximize facility use | 2014 | Yes/No |
| | Engineering Design | Comox Avenue sanitary - Rodello to Anderton | 2014 | m Yes/No |
| | | Comox/Rodello Roundabout | 2014 | Yes/No |

| 200 | 2014-2015 OBJECTIVES – FISCAL BALANCE / INFRASTRUCTURE ASSET MANAGEMENT | / INFRASTRUCTURE ASSET MAN | AGEMENT | |
|-------|---|------------------------------------|---------|----------|
| GOAL | OBJECTIVE | ACTION | TIMING | MEASURE |
| | Maintain Fire Station | Office renovations - Part $arrho$ | 2014 | m Yes/No |
| | | Replace Works Yard facilities | 2014 | m Yes/No |
| O+bo | | Replace roof at 1729 Comox Ave | 2014 | m Yes/No |
| Oniei | Maintain Town buildings and Facilities | d'Esterre upgrades | 2014 | m Yes/No |
| | | Rebuild roller hockey rink | 2014 | m Yes/No |
| | | Convert street lights to induction | 2015 | m Yes/No |

| 2014-2015 | 2014-2015 OBJECTIVES – IMPROVING PLANN | APROVING PLANNING APPLICATION TIMELINES AND PROCESS | ND PROCES | S |
|----------------------------|--|---|-----------|----------|
| GOAL | OBJECTIVE | ACTION | TIMING | MEASURE |
| Develop a high standard of | Develop a high standard of Develop a clear application process with check lists and application costs if necessary | sts and application costs if necessary | 2014 | m Yes/No |
| customer service | Develop process for public and customer feedback | k | 2014 | m Yes/No |

| 20 | 2014-2015 OBJECTIVES – OFFICIAL COMMUNITY PLAN IMPLEMENTATION | COMMUNITY PLAN IMPLEMENTAT | LION | |
|---|--|--|-------------|---------------|
| GOAL | OBJECTIVE | ACTION | TIMING | MEASURE |
| Encourage and prepare for infill | Determine sewer and storm system calibration/capacity in advance of infill development | Engage Engineering Consultant to conduct study | 2014 | Yes/No |
| | Map Town of Comox present trails, walkways, bike trails and lanes | bike trails and lanes | 2014 | Yes/No |
| Increase connectivity between and within | : | Brooklyn Creek Greenway Development | 2014 & 2015 | m Yes/No |
| neighbourhoods and within | Develop new trails, walkways where deemed appropriate | Develop Heritage Walkway | 2014 | No. of metres |
| | | Lazo Road greenway | 2015 | m Yes/No |

| 06 | 2014-2015 OBJECTIVES – OFFICIAL CO | ES – OFFICIAL COMMUNITY PLAN IMPLEMENTATION | ION | |
|--|---|--|--------|----------|
| GOAL | OBJECTIVE | ACTION | TIMING | MEASURE |
| Increase connectivity | - - - - | Connemara greenway and platform | 2015 | m Yes/No |
| between and within neighbourhoods and within the downtown core | Develop new trails, walkways where deemed appropriate | Nootka to Somenos greenway | 2015 | m Yes/No |
| | Development Cost Charge Bylaw Review | Consider reduced Development Cost Charges for developments with significant reduction in off-site infrastructure impacts | 2014 | m Yes/No |
| Other | Amend Development Approval Information Bylaw to reference greenhouse gas and sustainability impacts | aw to reference greenhouse gas and | 2014 | m Yes/No |
| | Develop residential sound attenuation requirements for arterial and collector roads | ents for arterial and collector roads | 2014 | m Yes/No |
| | DCC Update | | 2014 | m Yes/No |



Completion of the Cottonwood Greenway

STATEMENT OF FINANCIAL INFORMATION



photo: Joan Pisto, Comox Town Hall

Town of Comox Statement of Financial Information Contents Year Ended December 31, 2013

Please refer to:

| Statement of assets and liabilities Statement 1 of Consolidated Financial Statements |
|--|
| Operational statement Statement 2 of Consolidated Financial Statements |
| Schedule of debts Notes 5 to 7 of Consolidated Financial Statements |
| Schedule of guarantee and indemnity agreements N/A - none outstanding during year |
| Schedule of Council remuneration Schedule 1 of SOFI |
| Schedule of employee remuneration Schedule 2 of SOFI |

Schedule of severance agreements N/A - none outstanding during year

Schedule of disbursements Schedule 3 of SOFI

Schedule of grants and contributions. Schedule 4 of SOFI

Preparation and approval of financial information Schedule 5 of SOFI

Required Information:

Schedule 1

Statement of Financial Information Year Ended December 31, 2013

Remuneration & Expenses for Elected Officials

| | Remuneration | | I | Expenses | |
|----------------------------|--------------|---------|----|----------|--|
| Patti Fletcher, Councillor | \$ | 16,624 | \$ | 3,283 | |
| Ken Grant, Councillor | | 16,624 | | 1,957 | |
| Tom Grant, Councillor | | 16,624 | | 5,288 | |
| Paul Ives, Mayor | | 31,047 | | 8,226 | |
| Hugh MacKinnon, Councillor | | 16,624 | | 3,855 | |
| Barbara Price, Councillor | | 16,624 | | 6,151 | |
| Maureen Swift, Councillor | | 16,624 | | 6,503 | |
| | | 130,791 | \$ | 35,263 | |

Expenses include expense claims by Council members, together with requese and travel expenses paid by the Town on their behalf.

In addition, each member of Council is covered under an accident insura policy (when on Town business) which provides:

- 1) \$ 100,000 life insurance
- 2) \$ 300 weekly indemnity for total disability
- 3) \$ 3,000 additional medical expense

Schedule 2

\$5,187,275

Statement of Financial Information Year Ended December 31, 2013

Remuneration & Expenses for Employees Earning over \$75,000

| | Remuneration | Expenses | | | | |
|---|--------------|-----------|--|--|--|--|
| Debra Andrew, Deputy Director of Finance | \$ 76,474 | 3,337 | | | | |
| Shelley Ashfield, Municipal Engineer | 92,872 | - | | | | |
| Al Fraser, Parks Superintendent | 84,273 | 1,248 | | | | |
| Brett Green, Foreman | 77,466 | 3,097 | | | | |
| Donald Jacquest, Director of Finance | 107,455 | 3,894 | | | | |
| Marvin Kamenz, Town Planner | 97,496 | 2,463 | | | | |
| Richard Kanigan, Administrator | 124,331 | 8,950 | | | | |
| Jim Lariviere, Assistant Fire Chief | 78,720 | 992 | | | | |
| Shelly Russwurm, Deputy Corporate Administrator | 84,273 | 2,821 | | | | |
| Gord Schreiner, Fire Chief | 95,360 | 2,302 | | | | |
| Rick Shelton, Assistant Fire Chief | 77,914 | 7,140 | | | | |
| Jim Stevenson, Recreation Director | 84,075 | 1,641 | | | | |
| Glenn Westendorp, Public Works Superintendent | 88,468 | 150 | | | | |
| subtotal | 1,169,177 | 38,035 | | | | |
| all employees under \$75,000 | 2,852,376 | 40,553 | | | | |
| Total for all employees | \$ 4,132,939 | \$ 78,588 | | | | |
| Reconciliation to Salaries, Wages & Employee Benefits reported in Financial Statement | | | | | | |
| Total employee remuneration (above) | \$4,132,939 | | | | | |
| Plus Council remuneration (Schedule 1) | 130,791 | | | | | |
| Increase to Accrued Payroll & Post-Employment Ben | 145,867 | | | | | |
| Plus employee benefits included in Disbursements (S | 777,678 | | | | | |

NOTES:

1. Expenses include payments to employees plus expenses paid on their behalf.

Salaries, wages and employee benefits reported on Schedule 1 of the Consolidated Financial Statements for the Town of Comox

 $2. \ \ \ No$ schedule of severance agreements is included because there were none in year.

Schedule 3

Statement of Financial Information Year Ended December 31, 2013 Schedule of Disbursements over \$25,000

| Above All Cleaning | 42,968.57 |
|---|-------------------------|
| Amigo Ventures Corp | 66,435.40 |
| B C Assessment Authority | 159,678.78 |
| B C Hydro | 327,805.17 |
| Black Press Group Ltd. | 27,235.96 |
| Brian McLean Chevrolet Oldsmobile Ltd. | 35,822.39 |
| Chimo Gymnastics Club | 213,396.50 |
| City Of Courtenay Comox Archives And Museum Society | 27,797.82 25,000.00 |
| Comox Business In Action | |
| Comox Firefighters Association | 70,050.00 |
| Comox Harbour Centre Management Inc | 33,836.30 |
| Comox Valley Bobcat & Excavating Ltd. | 93,956.14 126,078.26 |
| Comox Valley Martial Arts & Fitness | 29,688.57 |
| Comox Valley Nissan Ltd. | 32,256.00 |
| Comox Valley Regional District | 6,282,527.22 |
| Comox-Strathcona Regional Hospital Dist | 1,968,580.92 |
| Compass Adventure | 46,553.05 |
| Corix Water Products Limited Partnership | 46,192.18 |
| CUPE Local 556 | 47,373.13 |
| Current Environmental | 36,204.74 |
| Emterra Environmental | 720,604.39 |
| Enex Fuels Ltd. | 75,387.15 |
| Four Star Waterworks Ltd. | 173,155.47 |
| GCS Technology Services Inc. | 70,517.74 |
| ISL Engineering and Land Services Ltd | 68,027.97 |
| J R Edgett Excavating Ltd | 1,009,261.13 |
| Kendrick Equipment (2003) Ltd. | 145,382.95 |
| Koers & Associates Engineering | 46,617.23 |
| Kokomo Investments Ltd. | 36,084.50 |
| Lafarge Canada Inc | 37,637.81 |
| Leighton Contracting (2009)Ltd | 686,007.21 |
| Les Colville Welding & Fabricating Ltd. | 32,223.67 |
| Mack Sales & Service of Nanaimo | 132,307.67 |
| McElhanney Consulting Services | 108,177.08 |
| Minister of Finance | 1,860,242.21 |
| MNP LLP | 31,693.42 |
| Municipal Insurance Assn Of B.C. | 83,324.00 |
| Municipal Pension Plan | 624,784.31 |
| Nelson Roofing & Sheet Metal Ltd. | 52,523.33 |
| Nilson, Birgit | 28,845.36 |
| Progressive Systems Ltd | 30,578.04 |
| Protech Construction Ltd. | 489,715.04 |
| R.F. Binnie & Associates Ltd | 55,443.85 |
| RDH Building Engineering Ltd. | 89,859.93 |
| Receiver General For Canada | 2,712,663.02 |
| Scotiabank Visa | 89,968.35 |
| Silvacare Inc | 34,022.27 |
| Slegg Construction Materials | 40,006.10 |
| Spanmaster Structures Ltd | 37,451.35 |
| Stedman, Jane | 25,850.53 |
| Steve Marshall Motors Ltd | 34,979.84 |
| Tayco Paving Co Ltd | 1,002,762.98 |
| Telus | 33,804.37 |
| Thomson, Steve | 55,775.09 |
| Trane Canada ULC | 27,241.74 |

Town of Comox Schedule 3 **Statement of Financial Information** Year Ended December 31, 2013 Schedule of Disbursements over \$25,000 Valley View Estates Ltd. 71,683.03 Vancouver Island Enterprises 28,476.63 Vancouver Island Regional Library 507,380.00 Vic Davies Architect (2003) Ltd 78,597.29 Wacor Holdings Ltd. 685,000.00 Wholesale Fire & Rescue Ltd. 33,252.28 Willis Canada Vancouver 69,637.00 48,945.36 Young, Anderson subtotal 22,045,335.79 Plus all payees disbursed under \$25,000 1,844,063 Total disbursements, all payees \$ 23,889,398 Reconciliation to Total Expenditures reported in Financial Statement: \$ 23,889,398 Total Disbursements for all payees (reported above) Plus Council & Employee remuneration (Sch. 1 and Sch. 2) 4,409,597 Less remittances of property taxes collected for others (net of offsets) not included in expenditures on the Financial Statements (6,405,743)Less long term debt principal payments not included in expenditures on the Financial Statements (450,277)Less employees share of payroll disbursements not included in expenditures on the Financial Statements (1,327,440)Less GST & HST recoveries from disbursements in year (450,958)Less expenditures on tangible capital assets (4,189,218)Plus amortization expense from tangible capital assets 2,609,090 Plus write-downs of tangible capital assets 21,129 Less DCCs, development bonds and deposits refunded in year (878, 180)Plus net increase in other liability accounts included in expenses on the Financial Statements 13,897

Total Expenses reported on Statement 2 and Schedules 1 & 6 of the Consolidated Financial Statements for the Town of Comox

\$ 17,241,295

Statement of Financial Information Year Ended December 31, 2013 Schedule of Payments for Grants or Contributions

Schedule 4

Recipient of Grant or Contribution

Purpose of Grant

| Citizens On Patrol Society | \$ 4,300 | Operation of Society |
|--------------------------------------|---------------|--------------------------------|
| City of Courtenay | 1,571 | Skateboard Park Operation |
| Comox Archives & Museum Society | 25,000 | Operation of Society |
| Comox Business in Action Association | 69,800 | Business Improvement Area |
| Comox Nautical Days Society | 20,000 | Festival Operations |
| Comox Valley Regional District | 18,458 | Emergency Preparedness |
| Comox Valley Art Gallery | 5,000 | Gallery Operations |
| Comox Valley Community Policing | 5,550 | Auxiliaries & Crime Prevention |
| Erica Lamouroux | 500 | Mack Laing Bursary |
| Sid William Theatre Society | 20,000 | Theatre Operations |
| YANA | 545 | |
| | | |
| | \$ 170,724 | |

Statement of Financial Information Year Ended December 31, 2013 Schedule 5

Preparation and Approval of Report

I certify that I have prepared the whole of the Statement of Financial Information and am responsible for its contents. It has not been audited by the Town's independent auditors.

June 05, 2014

Date

Donald Jacquest, Director of Finance

This whole Statement of Financial Information has been approved by the Town of Comox Council.

Paul Ives, Mayor

June 19, 2014

Date

CONSOLIDATED FINANCIAL STATEMENTS

Year Ended December 31, 2013



New play structure at Salish Park



Index to Consolidated Financial Statements Year Ended December 31, 2013

Management's Responsibility for Financial Reporting

Independent Auditors' Report

Statements

- 1. Consolidated Statement of Financial Position
- 2. Consolidated Statement of Operations
- 3. Consolidated Statement of Change in Net Financial Assets
- 4. Consolidated Statement of Cash Flows

Notes to the consolidated Financial Statements

Supplemental Schedules

- 1. Schedule of Expenses by Object (Type)
- 2. Schedule of Continuity of Reserve Funds
- 3. Schedule of Deferred Revenue Continuity
- 4. Continuity of Equity in Tangible Capital Assets
- 5. Schedule of Tangible Capital Assets
- 6. Schedule of Operations by Segment (2013)
- 7. Schedule of Operations by Segment (2012)



Management's Responsibility for Financial Reporting

The preparation of information in these Consolidated Financial Statements is the responsibility of management. The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards and are outlined under "Significant Accounting Policies" in the notes to the financial statements. Management is responsible for the integrity and objectivity of these statements as well as the supplementary statements and schedules.

Management maintains a system of internal accounting controls to provide reasonable assurance that assets are safeguarded and that transactions are authorized, recorded and reported properly. Management also maintains a program of proper business compliance.

MNP LLP, the Town's independent auditors, have conducted an examination of the financial statements in accordance with Canadian auditing standards and have expressed their opinion in a report accompanying this statement.

Donald Jacquest Director of Finance

Independent Auditors' Report

To the Mayor and Council of the Town of Comox:

We have audited the accompanying consolidated financial statements of the Town of Comox, which comprise the consolidated statement of financial position as at December 31, 2013 and the consolidated statements of operations, change in net financial assets, and cash flows, and related schedules for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Town as at December 31, 2013, and the results of its operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Courtenay, British Columbia

April 23, 2014 Chartered Accountants

MNPLLP

Town of Comox Consolidated Statement of Financial Position as at December 31, 2013

| State | mo | nŧ | 1 |
|-------|----|-----|---|
| SIMIE | me | HI: | |

| , | 2013 | 2012 |
|--|--|--|
| Financial Assets Cash Short-term investments (Note 2b) Receivables (Note 4) Land for resale | \$ 1,341,492 18,432,448 1,536,694 9,847 | \$ 4,300,416 16,319,913 1,258,017 9,847 |
| Financial Liabilities Payables (Note 5) Deferred revenue (Schedule 3) Net debenture debt (Note 6) Performance deposits and bonds | 21,320,481 3,316,835 7,764,544 2,455,755 1,126,794 14,663,928 | 21,888,193 3,049,855 8,320,861 3,024,380 1,200,301 15,595,397 |
| Net Financial Assets Contingent liabilities (Note 7) | 6,656,553 | 6,292,796 |
| Non Financial Assets Tangible capital assets (Schedule 5) Supply inventory Prepaid expenses Shares in Courtenay Golf Club Ltd. | 80,658,795 178,203 65,706 8,750 80,911,454 | 77,233,952 191,280 62,921 8,750 77,496,903 |
| Accumulated Surplus (Note 16) | \$ 87,568,007 | \$ 83,789,699 |

Macquest.

Donald Jacquest, Director of Finance, responsible for financial administration for the Town of Comox.

| Consolidated Statement of Operation Year Ended December 31, 2013 | | | |
|--|------------------------|------------------------------------|------------------------|
| , | 2013 Budget Note 15 | 2013 | 2012 |
| Revenue Property valuation taxes | \$ 7,260,131 | \$ 7,262,526 | \$ 7,006,175 |
| Parcel taxes | 636,165 | 629,307 | 624,352 |
| Payments in lieu of taxes (Federal & Provincial) | 1,364,137 | 1,405,043 | 1,347,927 |
| Revenue from Taxation | 9,260,433 | 9,296,876 | 8,978,454 |
| Utility fees | 5,187,857 | 5,262,005 | 4,866,735 |
| Other sales of services | 1,989,719 | 2,097,890 | 2,000,990 |
| Licenses, permits and planning fees | 249,750 | 170,126 | 223,880 |
| Development Cost Charges used for capital expenditures | 801,492 | 720,051 | 480,432 |
| Tangible capital assets contributed through development | - | 951,888 | - |
| Donations | 29,000 | 96,756 | 61,484 |
| Investment income | 115,100 | 152,871 | 191,188 |
| Interest and penalties on taxes and utilities | 86,000 | 93,365 | 79,837 |
| Actuarial earnings on debenture sinking fund | - | 118,348 | 94,840 |
| Rentals | 110,163 | 133,462 | 148,732 |
| Other | 15,700 | 20,995 | 24,795 |
| Gain on disposal of tangible capital asset | - | 84,003 | - |
| Unconditional transfers from governments and agencies | 268,723 | 268,441 | 568,737 |
| Conditional transfers from governments and agencies | 1,546,968 | 1,443,837 | 281,354 |
| Debenture refunds upon maturity | 108,000 | 108,689 | |
| | 19,768,905 | 21,019,603 | 18,001,458 |
| Expenses | | | |
| General government | 1,392,416 | 1,333,219 | 1,272,968 |
| Protective services | 2,854,384 | 2,884,803 | 2,718,833 |
| Transportation | 1,568,853 | 2,857,068 | 2,740,038 |
| Garbage and recycling services | 1,159,497 | 1,109,493 | 1,010,005 |
| Development services | 544,570 | 389,053 | 414,424 |
| Marina | 166,029 | 215,659 | 182,856 |
| Recreation, parks, and culture | 3,504,003 2,065,762 | 4,122,171 | 3,846,225 |
| Water services Sewer services | 2,065,762 1,837,931 | 2,294,818 2,035,011 | 2,198,505 1,835,909 |
| | 15,093,445 | 17,241,295 | 16,219,763 |
| | 10,000,440 | | 10,213,700 |
| Surplus for the year | \$ 4,675,460 | \$ 3,778,308 | \$ 1,781,695 |
| Accumulated surplus at start of year Accumulated surplus at end of the year | | \$ 83,789,699 \$ 87,568,007 | \$ 82,008,004 |

Town of Comox Consolidated Statement of Change in Net Financial Assets For the Year Ended December 31, 2013

Statement 3

| | 2013 Budget Note 15 | 2013 | 2012 |
|--|---|--|---|
| Surplus for the year (Statement 2) | \$ 4,775,460 | \$ 3,778,308 | \$ 1,781,695 |
| Tangible capital assets acquired through development Acquisition of tangible capital assets Amortization of tangible capital assets Disposition of tangible capital assets Increase in prepaid expenses Decrease in supply inventory | - (5,910,965) - - - - - | (951,888) (5,141,106) 2,609,090 59,061 (2,785) 13,077 | (1,672,422) 2,513,236 - (7,586) 2,842 |
| Increase in Net Financial Assets | (1,135,505) | 363,757 | 2,617,765 |
| Net Financial Assets at beginning of year | 6,292,796 | 6,292,796 | 3,675,031 |
| Net Financial Assets at end of year (Statement 1) | \$ 5,157,291 | \$ 6,656,553 | \$ 6,292,796 |

Town of Comox Consolidated Statement of Cash Flows as at December 31, 2013

Statement 4

2012

2013

Net inflow (outflow) of cash related to the following activities: **Operating Activities** Surplus for the year (Statement 2) 3,778,308 1.781.695 Non-cash items included in operations: Contribution from developers (951.888)Amortization of tangible capital assets 2,609,090 2,513,236 Disposition of tangible capital assets replaced 59,061 Actuarial increase in debenture sinking funds (118,348)(94,840)Net changes to financial assets & liabilities through operations: Increase in / decrease in receivables 570,337 (278,677)Increase in / decrease in land for resale 1,555 Increase in / decrease in payables 266,980 (580, 184)Increase in / decrease in deferred revenue (556,317)780,540 Increase in / decrease in performance deposits and bonds (73,507)329,220 Increase in / decrease in supply inventory 13,077 2,842 Increase in / decrease in prepaid expenses (2,785)(7,586)4,744,994 5,391,655 **Investing Activities** Short-term investing (2,112,535)(3,799,643)Acquisition of tangible capital assets (5,141,106)(1,672,422)(7,253,641)(5,472,065)**Financing Activities** Debenture principal repaid (450,277)(545,117)Decrease in cash (2,958,924)(625,527)Cash at beginning of year 4,300,416 4,925,943 Cash at end of year (Statement 1) 1,341,492 4,300,416 \$ Interest paid 252,483 295,509 Interest received \$ \$ 301,722 271,219

1. PURPOSE

The Town of Comox was incorporated in 1946 to provide municipal services to its residents, and is governed by the Community Charter and the Local Government Act of British Columbia.

2. SIGNIFICANT ACCOUNTING POLICIES

(a) British Columbia Municipalities

It is the policy of the Town to follow accounting principles generally accepted for British Columbia municipalities and to apply such principles consistently. As part of this policy, the resources and operation of the Town are segregated into various funds for accounting and financial reporting purposes, each being treated as a separate entity with responsibility for the stewardship of the assets allocated to it.

The consolidated financial statements are prepared in accordance with recommendations of the Public Sector Accounting Board (PSAB). The consolidated financial statements include the financial position, financial operations, change in net financial assets, and change in cash flows of the one economic entity of the Town of Comox. Inter-fund transactions and fund balances have been eliminated on consolidation.

(b) Short-term Investments

Investments are comprised of various investment funds of the Municipal Finance Authority of BC which have fluctuating returns and are carried at the lower of cost and market value. The Guaranteed Investment Certificate yields 1.61% and matures January 14, 2014.

| Short-term Investments | 2013 | 2012 |
|--|----------------------|----------------------|
| Municipal Finance Authority of BC Funds: | | |
| Short-term Bond Fund | \$ 7,303,940 | \$ 15,016 |
| Intermediate Bond Fund | 5,066,883 | 2,134,787 |
| Money Market Fund | 17,284 | <u>16,795</u> |
| | 12,388,107 | 2,166,598 |
| Scotia Guaranteed Investment Certificate | | 3,772,915 |
| Canadian Western Bank GIC | 6,044,198 | |
| Scotia Asset Management Funds: | | |
| Cash | 143 | 404 |
| Scotia Short-Mid Government Bond Fund | | <u>10,379,996</u> |
| | 143 | <u>10,380,400</u> |
| Total short-term investments | <u>\$ 18,432,448</u> | <u>\$ 16,319,913</u> |

(c) Trust Fund

A Town-administered trust fund has been excluded from the financial statements. The balance in the fund was \$72,541 at December 31, 2013 (\$71,328 in 2012). It was invested in the MFA Short-term Bond Fund in 2013 and 2012. The only transactions in the fund were interest earned (\$1,213 in 2013 and \$1,679 in 2012).

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Tangible Capital Assets

Tangible capital assets are recorded at cost, net of disposals, write-downs and amortization. Acquisitions exceeding the capitalization thresholds are capitalized. The Town records certain infrastructure assets as one network without breaking down the asset into component parts. Expenditures to replace components of such a network are expensed as incurred. Amortization is calculated straight line over the estimated life of the class of assets. Amortization is not taken until the asset is in use, and is taken at one-half of normal rate in that first year. Repairs and maintenance are not capitalized, but are expensed in the period in which they occur. Betterments which enhance the asset life or capacity are capitalized.

| Major Asset Category: | Threshold | Estimated Life | Amortization Rate |
|--------------------------|-----------|-----------------------|--------------------------|
| Land | None | Indefinite | None |
| Land improvements | \$10,000 | 25 years | 4% |
| Buildings | \$10,000 | 50 years | 2% |
| Vehicles, Machinery and | | | |
| Equipment | \$10,000 | 8 to 20 years | 5% to 12.5% |
| Computers and programs | \$10,000 | 5 years | 20% |
| Engineered Structures: | | | |
| Road surfaces | \$10,000 | 25 years | 4% |
| Road sub-surfaces | \$10,000 | 50 years | 2% |
| Sidewalks | \$10,000 | 50 years | 2% |
| Storm drains surface | \$10,000 | 25 years | 4% |
| Storm drains sub-surf. | \$10,000 | 75 years | 1.3333% |
| Water | \$10,000 | 75 years | 1.3333% |
| Sewer | \$10,000 | 75 years | 1.3333% |
| Other surface structures | \$10,000 | 25 years | 4% |

(e) Accrued Payroll Benefits

- Earned but unpaid vacation is fully accrued and recorded in the financial statements.
- An accrual is made for expected payments of employee sick leave, meritorious service
 payout on retirement, disability or death, and termination pay discounted from expected
 future values to net present value at December 31, 2013.

(f) Inventory

Inventory for resale is recorded at the lower of cost or market value as a financial asset. Inventory of supplies are recorded at the average cost as a non-financial asset.

(g) Funds

The financial operations of the Town of Comox are divided into seven funds: General Operating Fund, General Capital Fund, Reserve Fund, Water Operating Fund, Water Capital Fund, Sewer Operating Fund and Sewer Capital Fund. Functionally, the Water and Sewer Funds are used for the services of distribution of potable water and collection and treatment of sanitary sewage respectively. The General Operating Fund is used for all other Town services. Capital Funds (General, Water and Sewer are used to segregate tangible capital assets and related debt). All revenue and expenses for services are recognized in the operating funds. The Reserve Fund is used to segregate capital and other statutory reserves.

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Revenue Recognition

Property tax revenues are recognized in the year they are levied. User fees and garbage revenues are recognized when the service is provided. Interest and operating grants are recognized as earned. Capital grants are recognized when the related acquisition occurs. Grants in lieu of taxes are recorded on an accrual basis when it is possible to reasonably estimate the amounts receivable. User fees, garbage collection and disposal are recognized as revenue on an accrual basis according to rates set in various fees and charges bylaws. Permit fees are recognized once the permit has been approved and the fee collected. Development cost charges are deferred and recognized as revenue in the year an acquisition authorized by bylaw is incurred. Contributed parcels of land are valued at fair market value at the date of contribution. Contributed tangible capital assets are recorded at fair market value when the contribution is received. Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

(i) Measurement Uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Significant areas requiring management estimates are the estimated life of tangible capital assets (used to establish amortization), determination of employee benefit obligations, collectability of accounts receivable and provisions for contingencies. Actual results may vary from the estimates and adjustments will be reported and reflected in operations as they become known.

3. RECENT ACCOUNTING PRONOUNCEMENTS

(a) Liability for Contaminated Sites

In June 2010, the Public Sector Accounting Board (PSAB) issued PS 3260 *Liability for Contaminated Sites* to establish recognition, measurement and disclosure standards for liabilities associated with the remediation of contaminated sites. The new section defines activities included in a liability for remediation, establishes when to recognize and how to measure a liability for remediation, and provides the related financial statement presentation and disclosure requirements. PS 3260 is effective for fiscal years beginning on or after April 1, 2014. The Town has not yet determined the effect of the new section on its consolidated financial statements.

4. RECEIVABLES

Receivables are composed of the following amounts:

| Due from: | 2013 | 2012 |
|---------------------------------|--------------|---------------------|
| Employees | \$ 446 | \$ 452 |
| Governments | 711,793 | 334,532 |
| Developers for DCC Installments | - | 139,956 |
| Others | 824,455 | 783,077 |
| Total receivables | \$ 1,536,694 | <u>\$ 1,258,017</u> |

5. PAYABLES

Payables are composed of the following amounts:

| Due to: | 2013 | 2012 |
|---|---------------------|---------------------|
| Employees (payroll earned to year end) Employees (accruals for vacation and | \$ 223,197 | \$ 140,794 |
| post-employment benefits) | 780,207 | 716,743 |
| Governments | 1,876,465 | 1,883,777 |
| Others | <u>436,966</u> | 308,541 |
| Total payables | <u>\$ 3,316,835</u> | <u>\$ 3,049,855</u> |

6. DEBENTURES ISSUED FOR THE TOWN

The Town's debenture debt arises from participation in debenture issues by the Municipal Finance Authority (MFA) of B.C. These are sinking-fund type debentures with various terms and interest rates. The outstanding debt reported is the original amount borrowed less the actuarial value of the sinking fund, including interest. The outstanding debentures at December 31, 2013 are:

| Issued | Purposes of Borrowing | Terms | Interest Rates | Amount Borrowed | Sinking Fund | Net Owing | Debt Reserve | Promissory Note |
|-------------|---------------------------------|-------------|-------------------|---------------------|---------------------|---------------------|------------------|--------------------|
| April 2004 | Kye Bay Water & Sewer System | 19 years | 4.86% | 317,250 | 114,548 | 202,702 | 4,596 | 9,731 |
| Oct. 2004 | Downtown Revitalization | 14 years | 4.975% | 475,000 | 267,244 | 207,756 | 6,763 | 19,272 |
| Oct. 2004 | Brooklyn Creek Storm Drain | 10 years | 4.975% | 566,666 | 496,775 | 69,891 | 8,068 | 31,102 |
| Oct. 2005 | Brooklyn Creek Storm Drain | 10 years | 4.17% | 79,243 | 60,816 | 18,427 | 1,083 | 4,160 |
| Apr. 2008 | Library | 9 years | 4.65% | 2,100,000 | 1,074,789 | 1,025,211 | 25,694 | 127,042 |
| Apr. 2008 | Pt. Holmes Water | 14 years | 4.65% | 270,000 | 79,948 | 190,052 | 3,304 | 10,958 |
| Apr. 2011 | Comox Rec. Center | 7 years | 4.20% | 1,000,000 | 258,284 | 741,716 | 11,090 | 74,305 |
| Totals at I | December 31, 20 | 13 | | <u>\$ 4,808,159</u> | <u>\$ 2,352,404</u> | <u>\$ 2,455,755</u> | <u>\$ 60,598</u> | <u>\$ 276,570</u> |
| Totals at I | December 31, 20 | 12 | | <u>\$ 5,608,159</u> | <u>\$ 2,583,779</u> | <u>\$ 3,024,380</u> | <u>\$ 82,539</u> | <u>\$ 314,667</u> |

Scheduled Payments and net balances for the above issues over the next five years are:

| Scheduled Annual Payments | | | | Sinking Fund | Net Debt |
|---------------------------|-----------|----------|---------|--------------------|-------------|
| Year | Principal | Interest | Total | Actuarial Earnings | Outstanding |
| 2014 | 426,083 | 222,751 | 648,834 | 102,882 | 1,926,789 |
| 2015 | 381,030 | 194,560 | 575,590 | 96,943 | 1,448,816 |
| 2016 | 374,430 | 191,256 | 565,686 | 113,457 | 960,929 |
| 2017 | 374,430 | 142,431 | 516,861 | 133,565 | 452,934 |
| 2018 | 175,995 | 93,605 | 269,601 | 70,506 | 206,434 |

At the time the debentures were issued, the MFA deposited 1% of the amount borrowed to its Debt Reserve Fund. This is managed by the MFA and used to secure the debenture issue as a whole (see Note 7 Contingent Liabilities). Once the MFA has repaid the debenture issue, the Town is entitled to the proceeds of its share of the Debt Reserve Fund, including accrued interest.

Notes to the Consolidated Financial Statements Year Ended December 31, 2013

7. CONTINGENT LIABILITIES

(a) Regional District Debt

Regional District debt is, under the provisions of the Local Government Act, a direct, joint and several liability of the Regional District and each member municipality within the Regional District, including the Town of Comox. At December 31, 2013 the Comox Valley Regional District had net debt of \$50,138,105 owing (\$54,963,416 at December 31, 2012) (\$87,282,656 net of \$37,144,551 sinking funds in 2013; (\$87,282,656 net of \$32,319,240 sinking funds in 2012) including debentures issued for the Town of Comox (Note 6), the City of Courtenay, the Village of Cumberland and itself.

(b) Municipal Finance Authority Debentures

The Town is also contingently liable to the Municipal Finance Authority (MFA) of B.C. for a Debt Reserve Fund, to help secure its participation MFA Debentures (see Note 6). The MFA has the right, if one or more participants in that issue default, to draw upon the Town's share of the Debt Reserve Fund (\$60,598 at December 31, 2013; \$82,539 in 2012), plus Promissory Notes issued by the Town at the time of issue (\$276,570 at December 31, 2013; \$314,667 in 2012).

(c) Comox Fire Department

The Comox Fire Department protects both the Town of Comox and the Comox Rural Fire Protection Improvement District, and so is jointly funded by the Town and the District. In the event that this relationship ended, the Town would have to compensate the District for its share of the equity of Fire Department assets. At December 31, 2013 the District's share of those tangible capital assets (at cost and net book value) were \$864,212 and \$440,924 respectively (\$854,809 and \$451,304 in 2012) and its share of a Fire Department Capital Reserve was \$56,544 (\$42,102 in 2012).

(d) Claims

At December 31st there existed an outstanding claim against the Town. That claim has been referred to legal counsel and to the Town's liability insurers. Subsequent to year end the claim was settled and closed at a cost to the Town of \$7,700.

(e) Municipal Insurance Association of BC

The Town is a subscribed member of the Municipal Insurance Association of BC (the "Exchange") as provided by Section 3.02 of the Insurance Act. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any Subscriber. Under the Reciprocal Insurance Exchange Agreement the Town is assessed a premium with specific deductible for its claims based on population. The obligation of the Municipality with respect to the Exchange and/or contracts and obligations entered into by the Exchange on behalf of its Subscribers in connection with the Exchange are in every case several, and not joint and several.

8. PENSION INFORMATION

The Town of Comox and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. The Plan has about 179,000 active members and approximately 71,000 retired members.

The most recent actuarial valuation as at December 31, 2012 indicated a \$1.37 billion funding deficit for basic pension benefits. The next valuation will be as at December 31, 2015 with results available in 2016. Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan. The Town of Comox paid \$341,963 for employer contributions to the plan in 2013, on behalf of 63 employees (\$323,856 in 2012 on behalf of 66 employees).

Notes to the Consolidated Financial Statements Year Ended December 31, 2013

9. POST EMPLOYMENT BENEFITS

Town employees who have worked at least 10 years for the Town and then retire, become permanently disabled, or die receive 2 days pay for each year of service. The Town calculates the value of this liability (\$366,050 at December 31, 2013 and \$349,454 in 2012) for employees over age 30 based upon an analysis of the age and length of service of its workforce. The reported liability reflects the likelihood that employees will become eligible for this benefit. The calculations were projected into the future with an inflation factor of 2.0% and discounted back at a discount rate of 3.85%. Employee retirement benefit payments are being funded by an accounting charge on wages paid in the year.

10. FINANCIAL INSTRUMENTS

Financial instruments consist of cash, short-term investments, receivables, payables, net debenture debt, performance deposits and bonds and reserve account. It is management's opinion that the Town is not exposed to significant interest, currency or credit risk arising from these financial instruments.

11. ENVIRONMENTAL REGULATIONS

The Town makes every reasonable effort to comply with all environmental regulations that apply to its operations. These regulations may require future expenses to meet applicable standards. Amounts required to meet these obligations will be charged to operations when incurred or set aside as future reserves when they can be reasonably estimated.

12. FEDERAL PAYMENTS IN LIEU OF TAX

Although the Town is not economically dependent upon receipt of Federal Payments in Lieu of Tax (PILT), it normally receives 15% of its revenue from taxation from this source of revenue. Were the Government of Canada to halt its PILT, there would be a significant impact on operations that could result in either a reduction in service levels and/or an increase in property tax rates.

13. RESTRICTIONS ON DEFERRED REVENUE

The Town receives Development Cost Charges from developers. Section 935 of the *Local Government Act* requires that these funds are deposited to reserves and limits the use of those reserves (including the interest earned on them) to capital costs related to the purpose for which the charge was collected. Section 941 of the *Local Government Act* similarly limits the use of cash payments received in lieu of the 5% parklands provided at subdivision of land, for acquisitions of parkland. And as a party to the Community Works Fund Agreement with the Union of BC Municipalities (that distributes payments of Federal Gas Tax Revenues), the Town can only use these funds on eligible costs and eligible projects determined by the Agreement (which, generally speaking, are capital projects that result in cleaner air or water and on capacity building studies).

Notes to the Consolidated Financial Statements Year Ended December 31, 2013

14. SEGMENTED INFORMATION

The Town of Comox is a local government that provides a wide range of services to its citizens. For management and reporting purposes the Town's operations are organized and reported by segments. Schedules 6 and 7 (for 2013 and 2012, respectively) of these Financial Statements disclose the Town's revenue and expenses split into the following segments:

General Government – including the activities of Council plus general Town administration, finance, and enforcement of Town bylaws.

Protective Services – including the activities of the RCMP on behalf of Comox, plus the Comox Volunteer Fire Department, building inspection, emergency planning and animal control.

Transportation – including roads, sidewalks, street lighting, traffic control and storm drains.

Waste Disposal – including collection and disposal of garbage, recyclables and yard waste. The Town does not operate any landfills or transfer facilities.

Development Services – including Town planning and our annual grants to the Downtown Business Improvement Area Association.

Marina – is operation of the Town's marina.

Recreation, Parks and Culture – including operating the Town's recreation centre and public recreation programs, Town parks and greenways, cultural grants from the Town and events sponsored for the Town, Christmas lighting, and Town buildings used for recreation and cultural activities. The Town is a member of the Vancouver Island Regional Library (VIRL), and owns library space that it rents to VIRL, which operates the Comox library branch.

Water – is the distribution of water to Town residents. The Town buys treated bulk water from the Comox Valley Regional District, so the Town neither produces nor treats the water it distributes.

Sanitary Sewer – is the collection of sanitary sewage and transmission of the same to the sanitary sewer treatment system operated by the Comox Valley Regional District. The Regional District charges the Town for a share of the costs to operate its system.

Certain allocations are employed in the preparation of segmented financial information. General Property Taxation, Payments in Lieu thereof, and Investment income are not allocated between segments, but are allocated to General Government. Government grants and DCCs used for capital acquisitions are allocated to segments depending on the purpose of the grant. Investment income is allocated to segments depending on the nature of the capital reserves that it has been earned on. Some expenses are allocated to segments based on an estimated use of resources.

The accounting policies used in these segments are consistent with those followed in preparation of the consolidated financial statements as disclosed in Note 2.

There are no inter-segment sales of goods or services.

15. RECONCILIATION OF 2013 BUDGET

The Town's budget figures come from a five-year Financial Plan adopted March 20, 2013 in accordance with Section 165 of the Community Charter of BC. That section requires that municipalities must set out for each year of their Plan, the proposed expenditures (including debt principal repayments, transfers to reserves, and tangible capital asset acquisitions) and the proposed funding sources for them (including debt issues and transfers from reserves and accumulated surplus). However, for financial reporting purposes the Town follows public sector accounting standards and reports revenues and expenses, so the following adjustments must be made to the budgeted figures to reconcile them to the Towns 2013 Financial Plan:

| Reconciliation of 2013 Budget Reported to Financial Plan: | | | | |
|---|------------------|--|--|--|
| Net budget for 2013 reported | \$ 4,675,460 | | | |
| Capital acquisitions in Financial Plan | (5,810,965) | | | |
| Transfers from capital reserves in Financial Plan | 811,324 | | | |
| Transfers to capital reserves in Financial Plan | (901,692) | | | |
| Surplus appropriated for operations in Financial Plan | 1,676,151 | | | |
| Debt principal repayments in Financial Plan | <u>(450,278)</u> | | | |
| Net of Financial Plan | Nil | | | |

16. ACCUMULATED SURPLUS

Operating Funds - comprise the principal operating activities of the Town and are separated into General, Water, and Sanitary Sewer Funds.

Capital Funds - used to record the acquisition and disposal of tangible capital assets and related financing and are similarly separated into General, Water and Sanitary Sewer Funds. The General Capital Fund also contains shares in Courtenay Golf Club Ltd. carried at a value of \$8,750.

Reserve Funds - created to hold cash, and investments for specific future requirements. They are comprised of the funds shown in Schedule 2.

| Accumulated Surplus: | 2013 | 2012 |
|-------------------------------|----------------------|----------------------|
| Operating Funds: | | |
| General Operating Fund | \$ 1,581,391 | \$ 2,442,267 |
| Water Operating Fund | 692,002 | 646,084 |
| Sanitary Sewer Operating Fund | <u>1,604,663</u> | <u>1,453,750</u> |
| | <u>3,878,056</u> | <u>4,542,101</u> |
| Capital Funds: | | |
| General Capital Fund | 60,018,846 | 55,991,555 |
| Water Capital Fund | 8,780,150 | 8,712,738 |
| Sanitary Sewer Capital Fund | 9,412,794 | 9,514,029 |
| | <u>78,211,790</u> | <u>74,218,322</u> |
| Reserve Funds (Schedule 2) | <u>5,478,161</u> | 5,029,276 |
| Accumulated Surplus | <u>\$ 87,568,007</u> | <u>\$ 83,789,699</u> |

| Town of Comox Schedule of Expenses by Object (Ty Year Ended December 31, 2013 | pe) | | Schedule 1 |
|---|------------------------|------------------|------------------|
| • | Budget 2013 Note 15 | 2013 | 2012 |
| Salaries, wages and employee benefits \$ | 5,657,289 | \$ 5,187,275 | \$ 5,021,089 |
| Contracted and general services | 6,782,395 | 6,878,777 | 6,164,004 |
| Materials, goods, supplies and utilities | 2,380,141 | 2,292,540 | 2,225,925 |
| Interest and bank charges | 258,620 | 252,483 | 295,509 |
| Amortization of tangible capital assets | - | 2,609,091 | 2,513,236 |
| Losses on disposal of tangible capital assets | - | 21,129 | - |
| Other | 15,000 | <u>-</u> | |
| \$ | 15.093.445 | \$ 17.241.295 | \$ 16.219.763 |

| Town of Comox Schedule of Continuity of Reserve Fun Year Ended December 31, 2013 | ds | | S | chedule 2 |
|--|----|---|----|--|
| | | 2013 | | 2012 |
| Opening Balance of Reserve Funds | \$ | 5,029,276 | \$ | 4,093,621 |
| Contributions to funds from operations Interest earned on funds Withdrawals from funds for capital acquisitions | | 926,692 28,627 (506,434) | | 856,137 79,518 - |
| Closing balance of Reserve Funds (Note 16) | \$ | 5,478,161 | \$ | 5,029,276 |
| Represented by the following financial assets: Cash and short-term investments | \$ | 5,478,161 | \$ | 5,029,276 |
| Including the following Reserve Funds: | | | | |
| Capital Works Reserve Equipment Replacement Reserve Municipal Marina Reserve Waterfront Development Reserve Water Utility Reserve Sewer Enterprise Reserve Lancaster Sewer Lift Station Capital Reserve Point Holmes Sewer Lift Station Capital Reserve Waterfront Walkway Reserve Affordable Housing Reserve Fire Department Capital Reserve - Town share | \$ | 1,392,093 350,325 58,184 25,000 754,119 2,523,254 41,435 16,436 309 116,344 144,118 | \$ | 1,091,386 573,350 110,960 - 697,947 2,305,930 8,210 8,209 308 82,618 108,256 |
| | | 5,421,617 | | 4,987,174 |

Fire Department Capital Reserve - CRFPID share (Note 7)

42,102

5,029,276

56,544

\$ 5,478,161

| | | Year Ended December 31, 2013 | 2 (1) | 2 | | | | |
|--|---|------------------------------|--------------|-----------|----------|--------------------------|----------|-----------------|
| | | 2012 Balance | Receipts | Interest | Refunded | Recognized as Revenue | | 2013 Balance |
| Development Charges: | | | | | | | | |
| Open Space Development Cost Charges | ↔ | 2,174,800 \$ | 70,335 \$ | 1,590 \$ | ٠ | 34,233 | ↔ | 2,212,492 |
| 5% Payment in Lieu of Parks Dedication | | 289,459 | 37,713 | 115 | | | | 327,287 |
| Water Development Cost Charges | | 1,059,227 | 8,042 | 572 | | 794 | | 1,067,047 |
| Major Road Development Cost Charges | | 822,234 | 27,088 | 466 | | 685,023 | | 164,765 |
| Storm Drain Development Cost Charges | | 674,899 | 37,756 | 843 | | | | 713,498 |
| Sanitary Sewer Development Cost Charges | | 228,214 | 7,749 | 297 | | | | 236,260 |
| Developer Payments in Lieu of Parking | | 27,692 | | - | | | | 27,703 |
| Developer Payments for Affordable Housing | | 169,370 | 39,343 | | | | | 208,713 |
| Federal Gas Tax Funds (Community Works Fund) | | 1,650,529 | 543,830 | 3,114 | | 320,714 | | 1,876,759 |
| Prepaid property taxes | | 574,115 | 1,103,556 | 4,515 | | 1,105,863 | | 576,323 |
| Prepaid parcel tax commutation - Kye Bay Water / Sewer | | 7,663 | 36,300 | ı | | | | 43,963 |
| Prepaid Storm Drainage Development Works Payment | | 26,858 | | ı | | | | 26,858 |
| Prepaid recreation fees | | 190,792 | 198,081 | ı | • | 190,792 | | 198,081 |
| Prepaid marina fees | | 66,892 | 72,725 | ı | • | 66,892 | | 72,725 |
| Prepaid dog tags | | 510 | 1,200 | ı | • | 510 | | 1,200 |
| Prepaid business licenses | | 10 | 10,315 | | | 10 | | 10,315 |
| Olympic Torch Relay Grant | | 555 | | • | | | | 555 |
| Prepaid property rents | | 642 | • | ı | | 642 | | |
| Donations for future specified capital projects | | 6,400 | | • | | 6,400 | | |
| Provincial Recreation Grant | | 350,000 | | | | 350,000 | | • |
| | € | 8,320,861 \$ | 2,194,033 \$ | 11,523 \$ | ↔ | 2,761,873 | s | 7,764,544 |

| Town of Comox Continuity of Equity in Tangible Capital Assets Year Ended December 31, 2013 | | Schedule 4 |
|--|---|------------------------------------|
| rear Ended December 31, 2013 | 2013 | 2012 |
| Opening balance of equity in Tangible Capital Assets | \$ 74,209,572 | \$ 74,505,267 |
| Changes in Capital Assets Acquisitions of tangible capital assets Tangible capital assets acquired through development Write-offs of assets replaced (at NBV) Amortization expense | 5,141,107 951,888 (59,061) (2,609,091) | 1,672,422 - - (2,513,236) |
| Changes in related liabilities Principal payment on debenture (to sinking fund) Actuarial earnings on debenture sinking fund Other borrowing principal repaid Borrowing in year | 450,277 118,348 - - | 450,279 94,840 - - |
| Closing Balance of Equity in Tangible Capital Assets | \$ 78,203,040 | \$ 74,209,572 |
| Represented by the following: | | |
| Capital assets at cost (Schedule 5) Less accumulated amortization | \$ 114,655,173 (33,996,378) | \$ 109,205,153 (31,971,201) |
| Tangible capital assets at net book value | 80,658,795 | 77,233,952 |
| Net debenture debt (Note 6) Other long-term debt | (2,455,755) - | (3,024,380) |
| | \$ 78,203,040 | \$ 74,209,572 |

| | | | | Tow Schedule of T Year Ended | Town of Comox Schedule of Tangible Capital Assets Year Ended December 31, 2013 | Assets 2013 | | | | | | | | Schedule 5 |
|---|--------------|--------------------------------------|--|------------------------------------|--|----------------------|---------------|--------------|------------------------|---------------|----------------------|-------------|----------------|----------------|
| | | | | | | | | Engine | Engineering Structures | s | | | | |
| | _ | Park | i di | Vehicles and Heavy | Other | Roads and Related | Storm Drains | Marina | Parks | Water | Water Sanitary Sewer | Assets not | - 45 | 200 |
| COST | | | | | niem bandinba | | | Sample | Samonio | Salman | 69,000 | acr III acr | 5 | 2 |
| Opening balance | \$ 7,725,184 | 7,725,184 \$ 1,389,260 \$ 12,559,077 | \$ 12,559,077 \$ | 4,409,638 \$ | 2,571,639 \$ | 34,145,670 \$ | 21,324,104 \$ | 1,029,123 \$ | 1,322,881 \$ | 10,555,209 \$ | 12,086,283 \$ | 87,084 \$ | \$ 109,205,153 | \$ 107,623,602 |
| Add: Acquisitions and cost adjustments | 689,928 | • | 244,171 | 479,417 | 126,473 | 2,419,224 | 442,454 | 119,473 | 967,151 | 216,452 | 127,990 | 260,261 | 6,092,994 | 1,672,422 |
| Add/(Less): Assets put to use | • | | | | | 37,451 | | | 49,633 | | | (87,084) | | |
| Less: Write-downs and disposals at cost | | | | (420,520) | (7,028) | (155,727) | | (8,880) | (45,642) | (5,177) | | | (642,974) | (90,871) |
| Closing balance | 8,415,112 | 1,389,260 | 12,803,248 | 4,468,535 | 2,691,084 | 36,446,618 | 21,766,558 | 1,139,716 | 2,294,023 | 10,766,484 | 12,214,273 | 260,261 | 114,655,173 | 109,205,153 |
| ACCUMULATED AMORTIZATION | | | | | | | | | | | | | | |
| Opening balance | | 675,142 | 2,399,883 | 2,458,974 | 899,014 | 14,417,776 | 4,814,480 | 439,378 | 667,495 | 2,431,717 | 2,767,341 | | 31,971,201 | 29,548,837 |
| Add: Amortization | • | 55,471 | 251,779 | 279,194 | 237,134 | 1,068,560 | 298,726 | 40,914 | 73,137 | 142,177 | 161,998 | | 2,609,090 | 2,513,235 |
| Less: Accumulated amortization on write-downs | | | | (394,523) | (7,028) | (155,727) | | (8,880) | (13,717) | (4,038) | | | (583,913) | (90,871) |
| Closing balance | | 730,613 | 2,651,662 | 2,343,645 | 1,129,120 | 15,330,609 | 5,113,206 | 471,412 | 726,915 | 2,569,856 | 2,929,339 | | 33,996,378 | 31,971,201 |
| | | | | | | | | | | | | | | |

\$ 77,233,952

 668,304
 \$ 1,567,108
 \$ 8,196,628
 \$ 9,284,934
 \$ 260,261
 \$ 80,658,795

\$ 8,415,112 \$ 658,647 \$ 10,151,586 \$ 2,124,890 \$ 1,561,964 \$ 21,116,009 \$ 16,653,352 \$

Net Book Value for the year ended December 31, 2013

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| | Town of Comox Schedule of Operations by Segment Year Ended December 31, 2013 | Town of Comox hedule of Operations by Segme Year Ended December 31, 2013 | ox by Segment 31, 2013 | | | | | | | | Schedule 6 |
|--|--|--|---------------------------------------|-------------------|-------------------------|---------|----------------------------------|---------------|-------------------|-----------------------|--------------|
| | General | Protective Services | Protective Services Transportation | Waste Disposal | Development Services | Marina | Recreation Parks & Culture | Water | Sanitary Sewer | Total All Segments | 2013 Budget |
| Revenue | | | | | | | | | | | |
| Property valutation taxes | \$ 7,168,789 | - + | \$ 23,936 | - + | \$ 69,801 \$ | ٠ | - \$ | \$ - | ı | \$ 7,262,526 | \$ 7,260,131 |
| Parcel taxes | • | • | 28,081 | • | , | , | • | 296,017 | 305,209 | 629,307 | 636,165 |
| Payments in lieu of taxes | 1,405,043 | • | , | , | , | , | • | , | , | 1,405,043 | 1,364,137 |
| Utility fees | • | • | , | 1,120,556 | , | , | , | 2,203,579 | 1,937,870 | 5,262,005 | 5,187,857 |
| Other sales of service | 7,199 | 358,241 | 3,200 | , | , | 340,859 | 1,388,391 | , | , | 2,097,890 | 1,989,719 |
| Licences, permits & planning fees | 79,330 | 67,203 | , | • | 23,593 | | • | • | • | 170,126 | 249,750 |
| DCCs used for capital acquisitions | • | , | 685,024 | , | , | , | 34,233 | 794 | , | 720,051 | 801,492 |
| Tangible capital assets acquired through development | h development | • | 419,348 | • | , | • | 289,000 | 115,550 | 127,990 | 951,888 | ٠ |
| Donations | 2,000 | , | , | , | , | , | 66,756 | | 25,000 | 96,756 | 29,000 |
| Investment income | 124,244 | 303 | 23,959 | , | 376 | 224 | | 1,407 | 2,358 | 152,871 | 115,100 |
| Penalties and interest on taxes | 93,365 | • | , | • | , | , | • | • | • | 93,365 | 86,000 |
| Actuarial earnings on sinking fund | • | • | 35,168 | • | , | , | 75,713 | 4,826 | 2,641 | 118,348 | • |
| Rentals | 1 | 1 | 1 | 1 | 1 | 1 | 133,462 | • | 1 | 133,462 | 110,163 |
| Other | 20,603 | , | 142 | , | , | , | , | 250 | , | 20,995 | 15,700 |
| Gain on disposal of capital asset | • | 1 | 1 | 1 | 1 | 1 | 1 | • | 84,003 | 84,003 | • |
| Unconditional transfers | 207,297 | 61,144 | • | • | | , | • | • | , | 268,441 | 268,723 |
| Conditional transfers | 29,304 | 15,100 | 862,675 | ٠ | , | , | 511,758 | 25,000 | • | 1,443,837 | 1,546,968 |
| Debenture refunds upon maturity | | | | | - | | 108,689 | | | 108,689 | 108,000 |
| | 9,140,174 | 501,991 | 2,081,533 | 1,120,556 | 93,770 | 341,083 | 2,608,002 | 2,647,423 | 2,485,071 | 21,019,603 | 19,768,905 |
| Expenses | | | | | | | | | | | |
| Employees | 1,090,265 | 771,377 | 787,398 | 49,039 | 296,643 | 71,472 | 1,893,021 | 173,594 | 54,466 | 5,187,275 | 5,657,289 |
| Services | 157,822 | 1,814,563 | 260,317 | 1,060,217 | 92,154 | 868'68 | 1,386,445 | 308,628 | 1,708,733 | 6,878,777 | 6,782,395 |
| Materials | 42,555 | 168,008 | 194,200 | 237 | 256 | 6,543 | 290,923 | 1,537,619 | 52,199 | 2,292,540 | 2,380,141 |
| Interest | 4,515 | • | 58,127 | • | , | , | 161,868 | 19,762 | 8,211 | 252,483 | 258,620 |
| Amortization of tangible capital assets | 38,062 | 130,855 | 1,537,036 | , | , | 47,746 | 389,914 | 254,076 | 211,402 | 2,609,091 | • |
| Losses on disposal of capital assets | 1 | 1 | 19,990 | 1 | 1 | 1 | 1 | 1,139 | 1 | 21,129 | 1 |
| Other | | | | | | | | | 1 | 1 | 15,000 |
| | 1,333,219 | 2,884,803 | 2,857,068 | 1,109,493 | 389,053 | 215,659 | 4,122,171 | 2,294,818 | 2,035,011 | 17,241,295 | 15,093,445 |
| Surplus for the year | \$ 7,806,955 | \$ (2,382,812) | \$ (775,535) | \$ 11,063 | \$ (295,283) \$ | 125,424 | \$ (1,514,169) | \$ 352,605 \$ | 450,060 | \$ 3,778,308 | \$ 4,675,460 |

| ı | ١ | • |
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| | 3 | • |

| | To Schedule of Year End | Town of Comox Schedule of Operations by Year Ended December 31 | ox by Segment r 31, 2012 | | | | | | | | Schedule 7 |
|--|-------------------------------|--|--------------------------------|-------------------|-------------------------|---------|----------------------------------|---------------|-------------------|-----------------------|--------------|
| | General | Protective Services | Transportation | Waste Disposal | Development Services | Marina | Recreation Parks & Culture | Water | Sanitary Sewer | Total All Segments | 2012 Budget |
| Revenue | | | | | | | | | | | |
| Property valutation taxes | \$ 6,916,049 | · \$ | \$ 23,931 | · \$ | \$ 66,195 \$ | | - + | \$ - | , | \$ 7,006,175 | \$ 7,021,605 |
| Parcel taxes | • | | 28,081 | | | | | 209,707 | 386,564 | 624,352 | 604,446 |
| Payments in lieu of taxes | 1,347,927 | | • | | | | | | | 1,347,927 | 1,305,498 |
| Utility fees | • | | • | 1,006,276 | | • | | 2,069,535 | 1,790,924 | 4,866,735 | 4,831,886 |
| Other sales of service | 7,190 | 312,410 | 12,970 | ٠ | | 312,780 | 1,355,640 | | | 2,000,990 | 1,730,528 |
| Licences, permits & planning fees | 87,980 | 116,120 | • | ٠ | 19,780 | | | | | 223,880 | 279,250 |
| DCCs used for capital acquisitions | • | | 468,000 | • | | • | 12,432 | | , | 480,432 | 900,693 |
| Donations | 6,240 | | • | | | • | 55,244 | | • | 61,484 | 49,000 |
| Investment income | 111,670 | 2,255 | 17,007 | | 4,312 | 1,143 | | 12,113 | 42,688 | 191,188 | 150,000 |
| Penalties and interest on taxes | 79,837 | | • | | | • | | | • | 79,837 | 76,000 |
| Actuarial eamings on sinking fund | • | | 29,959 | | | | 58,809 | 3,820 | 2,252 | 94,840 | • |
| Rentals | • | | | | | | 148,732 | | | 148,732 | 138,417 |
| Other | 23,815 | | 086 | • | | • | • | | • | 24,795 | 15,700 |
| Unconditional transfers | 443,992 | 124,745 | | | | | | | | 568,737 | 568,667 |
| Conditional transfers | 51,011 | 14,600 | 50,000 | | | | 125,628 | 39,013 | 1,102 | 281,354 | 680,385 |
| | 9,075,711 | 570,130 | 630,928 | 1,006,276 | 90,287 | 313,923 | 1,756,485 | 2,334,188 | 2,223,530 | 18,001,458 | 18,352,075 |
| Expenses | | | | | | | | | | | |
| Employees | 1,048,901 | 786,762 | 756,077 | 46,210 | 311,126 | 65,500 | 1,783,078 | 160,055 | 63,380 | 5,021,089 | 5,334,944 |
| Services | 129,656 | 1,714,411 | 248,423 | 963,473 | 102,744 | 66,971 | 1,150,626 | 256,386 | 1,531,314 | 6,164,004 | 6,239,672 |
| Materials | 49,296 | 90,476 | 228,090 | 322 | 554 | 5,105 | 313,162 | 1,516,466 | 22,454 | 2,225,925 | 2,356,270 |
| Interest | 4,758 | | 55,128 | • | | • | 207,650 | 19,762 | 8,211 | 295,509 | 298,250 |
| Amortization of tangible capital assets Other | 40,357 | 127,185 | 1,452,322 | | | 45,280 | 391,708 | 245,835 | 210,549 | 2,513,236 | 15,000 |
| | 1,272,968 | 2,718,834 | 2,740,040 | 1,010,005 | 414,424 | 182,856 | 3,846,224 | 2,198,504 | 1,835,908 | 16,219,763 | 14,244,136 |
| Surplus for the year | \$ 7,802,743 | \$ (2,148,704) | \$ (2,109,112) | (3,729) | \$ (324,137) \$ | 131,067 | \$ (2,089,739) | \$ 135,684 \$ | 387,622 | \$ 1,781,695 | \$ 4,107,939 |

PERMISSIVE PROPERTY TAX EXEMPTIONS



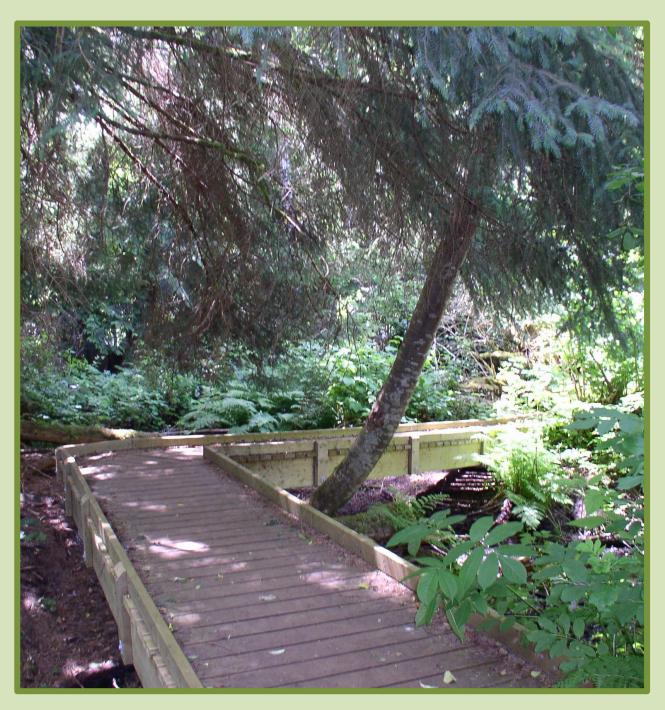
Guthrie Road resurfacing

| I OWN OF COMOX | | | | Effect of exemptions are based inon the actual results of last user's buleur | S are based un | on the actual recult | | | |
|-------------------------------------|-------------------|--|--|--|--|---|-------------------|----------------------------------|----------------------------------|
| Description of Property | Folio Number | Folio Number Exemption Requested | Exemption in Bylaw | Actual Value of Taxable Value of Property Property Per Revised Roll Per Revised Roll | Faxable Value of Property Per Revised Roll | Effect of Tax Property Exemption Bylaw Class Per Revised Roll | Property Class | Town General | Total Taxes Exempted |
| Comox Golf Course | 231.000 | 76% Town owned share of land total bi size 46.68 acres | 76% Town owned share of land lolat bt size 46.68 acres | 10,000 895,000 land only | 10,000 215,000 land only | Exc. Stat. Exemptions | ဖ ဆ | 3,834.25 | 7,743.57 |
| Filberg Lodge & Park | 470.001 & 470.004 | All of land & buildings total bi size 9.096 acres | All of land & buildings total tot size 9.096 acres | 1,666,000 25,000 2,518,000 all of property | all of property | 1,666,000 25,000 2,518,000 all of property | တ ယ ဆ | 18,374.65 275.73 14,197.99 | 37,194.61 558.15 28,673.97 |
| Comox Archives & Museum | 279.004 | All of land & building occupied | All of land & building occupied | 173,400 all of property | all of property | 163,400 all of property | ø | 1,802.17 | 3,903.86 |
| Pearl Ellis Art Gallery | 279.005 | All of land & building occupied | All of land & building occupied | 173,400 all of property | all of property | 163,400 all of property | 9 | 1,802.17 | 3,903.86 |
| Lion's Den | 279.006 | All of land & building occupied | All of land & building occupied | 383,000 all of property | all of property | 373,000 all of property | 9 | 4,113.89 | 8,911.50 |
| Unity Comox Valley | 279.008 | All of land & building occupied | All of land & building occupied | 97,300 all of property | - all of property | 87,300 all of property | 9 | 962.85 | 2,085.72 |
| Tigger Too Day Care | 492.001 | All of land & building | Half of land & building | 441,600 all of property | 220,800 all of property | 220,800 half of land & improvements | - | 697.80 | 1,635.06 |
| Comox Valley Marine Rescue Society | 481.028 | All of building | All of land and improvements | 26,600 all of property | - all of property | 16,600 all of property | ဖ | 183.08 | 396.59 |
| Point Holmes Recreation Association | 27501.125 | All of land & improvements | All of land & improvements | 584,500 all of property | - all of property | 574,500 all of property | ဖ | 6,336.28 | 12,826.12 |
| Comox United Church | 1.170 | All of land surrounding church total tot size 0.183 acres | All of land surrounding church total tot size 0.183 acres | 242,500 land only | - land only | 194,000 remainder of land | ω | 1,093.89 | 2,209.20 |
| Comox Pentecostal Church | 507.004 | All of land surrounding church total tot size 2.0 acres | All of land surrounding church totat tot size 2.0 acres | 437,400 land only | - land only | 398,000 remainder of land | 80 | 2,244.16 | 4,532.27 |
| St. Peter's Anglican Church | 375.000 | All of land surrounding church total tot size 0.578 acres | All of land surrounding church total to size 0.578 acres | 465,000 land only | - land only | 354,000 remainder of land | ω | 1,996.06 | 4,031.20 |

| Town of Comox | | | Effect of Permissive Exemptions on 2014 Taxation | xemptions on 2 | 014 Taxation | | ; | Prepared: D. Jacquest June 5, 2014 | st June 5, 2014 |
|-----------------------------------|--------------------------------|---|---|--|--|---|-----------------------------------|------------------------------------|-------------------------------|
| Description of Property | Folio Number | Exemption Requested | Exemption in Bylaw | Actual Value of Property Per Revised Roll | Taxable Value of Property Per Revised Roll | Effect of exemptions are based upon the actual results of last year's bylaw: Actual Value of Taxable Value of Effect of Tax Property Property Exemption Bylaw Class Town Ger Per Revised Roll Per Revised Roll | s of last ye Property Class | sar's bylaw: Town General | Total Taxes Exempted |
| Bay Community Church | 802.052 | 2 acres of land | All of land surrounding church | 141,000 | 1 | Exc. Stat. Exemptions 141,000 | - | 445.61 | 1,044.15 |
| | | total b1 size 4,742 acres | tolal bt size 4,742 acres but 0.142 acres under bubling is statutorily exempt, leaving 4.6 residual acres | | - land only | 184,000 remainder of land | 80 | 1,037.50 | 2,095.32 |
| Comox Valley Presbyterian Church | 600.970 | All of land surrounding church total tot size 2.33 acres | All of land surrounding church total tot size 2.33 acres | 1,507,400 land only | land only | 1,425,000 remainder of land | ھ | 8,035.01 | 16,227.35 |
| St. Joseph's Hospital | 1.015 | All of land surrounding hospital total tot size 16 acres | All of land surrounding hospital total or size 16 acres | \$ 6,453,000 \$ land only | \$ land only | 5,679,000 remainder of land | 9 | 62,634.83 | 126,787.65 |
| Comox Seniors Centre Association | 398.000 | All of land & building | All of land & building | 1,776,000 all of property | all of property | 1,77 6 ,000 all of property | ₩. | 10,014.15 | 20,224.37 |
| Royal Canadian Legion No. 160 | 388.000 | All of Land & Building | All of Land & Building | 252,000 647,000 all of property | - all of property | 252,000 647,000 all of property | φω | 2,779.37 3,648.17 | 5,819.24 7,621.28 |
| Nature Trust of BC | 701.000 703.000 1100.394 | All of land All of land All of land | All of land All of land All of land | 451,000 480,000 3,900 all of land | - - all of land | 451,000 180,000 3,900 all of land | - | 1,425.30 568.85 12.33 | 3,339.71 1,332.92 28.89 |
| 888 (Komox) RCAF Wing | 803.020 | All of Class 8 Land & Building | All of Class 8 Land & Building | 381,200 251,800 all of property | 371,200 all of property | - 251,800 all Class 8 property | တ ဆ | 1,419.80 | 2,867.41 |
| D'Esterre Senior Citizens Society | 475.001 | All of land surrounding units total of size 0.75 acres | All of land surrounding units total tot size 0.75 acres | 345,600 land only | - land only | 266,000 remainder of land | - | 840.64 | 1,969.76 |
| | | | | \$ 21,022,600 \$ | 817,000 | \$ 18,690,700 | | \$ 150,776.53 \$ | 307,963.73 |

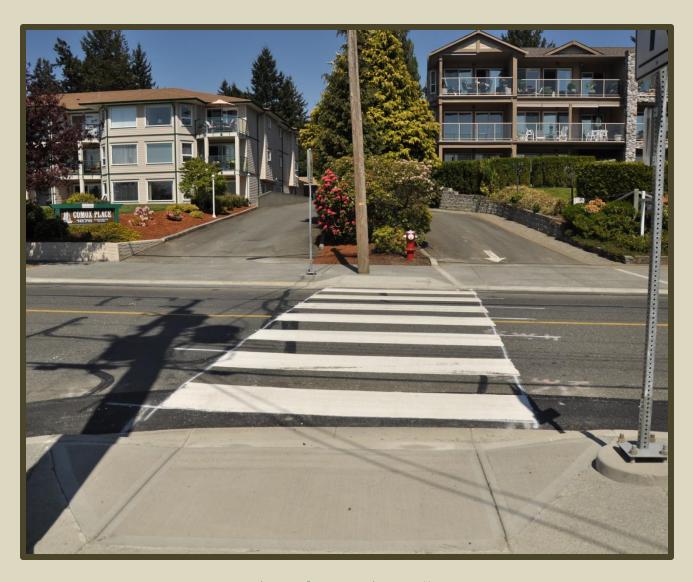
9,350.49 202,387.30 96,225.94 307,963.73

Breakdown by Property Class



New Clarke boardwalk in Northeast Woods

CONTINUITY OF DEVELOPMENT COST CHARGES



Repairs made to Marina Walkway

Town of Comox Continuity of Development Cost Charges and other Restricted Revenues Year Ended December 31, 2013

| 0 | Opening Balance Dec. 31, 2011 | <u></u> | Receipts | Interest | Reco | Recognized as Revenue | Closing Balance Dec. 31, 2012 |
|---|----------------------------------|---------|------------|----------|----------|--------------------------|----------------------------------|
| Open Space Development Cost Charges | \$ 2,174,800 | ↔ | 70,335 \$ | 1,590 | <u>ω</u> | (34,233) | \$ 2,212,492 |
| 5% Payment in Lieu of Parks Dedication | 289,459 | | 37,713 | 115 | | ı | 327,287 |
| Water Development Cost Charges | 1,059,227 | | 8,042 | 572 | | (794) | 1,067,047 |
| Major Road Development Cost Charges | 822,234 | | 27,088 | 466 | 9) | 685,023) | 164,765 |
| Storm Drain Development Cost Charges | 674,899 | | 37,756 | 843 | | 1 | 713,498 |
| Sanitary Sewer Development Cost Charges | 228,214 | | 7,749 | 297 | | ı | 236,260 |
| Developer Payments in Lieu of Parking | 27,692 | | ī | | | ı | 27,703 |
| Developer Payments for Affordable Housing | 169,370 | | 39,343 | 1 | | ī | 208,713 |
| | \$ 5,445,893 \$ | | 228,026 \$ | 3,894 \$ | | (720,050) | \$ 4,957,765 |

Notes:

^{1.} The above information is also included on Schedule 3 of the Town's Consolidated Financial Statements.

^{2.} The Town granted no exemptions or waivers to Development Cost Charges in 2013.

CLIMATE ACTION REVENUE INCENTIVE PROGRAM



Installation of new garden beds and repaving at Marina Park parking lot

Climate Action Revenue Incentive Program (CARIP) Public Report

Climate Action Revenue Incentive (CARIP) Public Report for YEAR 2013

Town of Comox 1809 Beaufort Avenue Comox, BC V9M 1R9

in the Comox Valley R.D.



Report Submitted by

Donald Jacquest, Director of Finance jacquest@comox.ca

March 5, 2014

General Information

| Name of Local Government | Town of Comox |
|--|----------------------|
| Member of Regional District (RD) Comox Valley R.D. | |
| Regional Growth Strategy (RGS) in region | Yes |
| Population | 13,615 (2011 Census) |

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Community Wide Actions for 2013

1.1 Measure

Community Wide Measurement Actions

| Question | Have you been using the Community Energy and Emissions Inventory (CEEI) to measure progress? What else have you been using instead of/in addition to CEEI? |
|---------------------------|--|
| Answer | No |
| Additional Information | We accumulate our calculated inventory from energy purchases in the year, and calculate it in a spreadsheet. |

1.2 Plan

Community Wide Targets

| Question | Does your OCP(s) have targets, policies and actions to reduce GHG emissions, as per the requirements under the <i>Local Governments Act</i> (LGA)? If yes, please identify the targets set. If no or in progress, please comment. |
|---------------------------|---|
| Answer | Yes |
| Additional Information | See section 2.3.11.4 of our OCP showing that per capita emissions should decline over the long-term from 4.99 to 3.60 tCO2e per person based on a transit oriented development scenario. |

1.3 Reduce

Supportive Community Wide Actions

| Action Type | Broad Planning |
|--------------------------------------|--|
| Actions Taken this Year | Began review of subdivision and development servicing bylaw |
| Proposed Actions for Next Year | We will adopt a revised subdivision and development servicing bylaw in accordance with the principles of the OCP |

| Action Type | Building and Lighting |
|--------------------------------------|-----------------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Energy Generation |
|--------------------------------------|-------------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Green Space |
|--------------------------------------|-------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Transportation |
|--------------------------------------|----------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Waste |
|--------------------------------------|---|
| Actions Taken this Year | Began composting organics in June using Gore cover method that processed 971 tonnes of material including an estimated 100 tonnes of kitchen scraps |
| Proposed Actions for Next Year | Composting organics (Gore cover) year round starting 2014 |

| Action Type | Water/Sewer |
|--------------------------------------|-------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Other Actions |
|--------------------------------------|---------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

Direct Community Wide Actions

| Action Type | Buildings |
|--------------------------------------|-----------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Energy Generation |
|--------------------------------------|-------------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Transportation |
|--------------------------------------|--|
| Actions Taken this Year | Working with CVRD & BC Transit to develop a 25 year Transit Future Plan that offers more transportation choice, supports local land use plans and helps to achieve Climate Action goals. |
| Proposed Actions for Next Year | |

| Action Type | Waste |
|--------------------------------------|-------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Water/Sewer |
|--------------------------------------|--|
| Actions Taken this Year | Water: Continued Council's voluntary metering program and Sewer: Continued infiltration & inflow program to reduce sewer flows |
| Proposed Actions for Next Year | Water: Continued Council's voluntary metering program and Sewer: Continued infiltration & inflow program to reduce sewer flows |

| Action Type | Green Space |
|--------------------------------------|--|
| Actions Taken this Year | Acquired 2.5 acres of riparian land along Brooklyn Creek and its watershed |
| Proposed Actions for Next Year | Acquired 32 acres of the area known as the NE Woods |

| Action Type | Other Actions |
|--------------------------------------|---|
| Actions Taken this Year | Encouraged Regional District to establish a Community Carbon Marketplace for the Comox Valley that would ultimately offer local options for offset purchases. |
| Proposed Actions for Next Year | |

Is there any activity that you have been engaged in over the past year(s) that you are particularly proud of and would like to share with other local governments? Please describe and add links to additional information where possible.

Answer

Corporate Actions for 2013

2.1 Measure

Corporate Measurement Actions

| Question | What steps has your local government taken toward completing its corporate emissions inventory? |
|----------|---|
| Answer | We have been tracking our energy purchases and calculating GHGs since 2008, and have been publicly reporting them as part of CARIP. |

| Question | What tool are you using to measure, track and report on your corporate emissions? |
|----------|---|
| Answer | A spreadsheet. |

2.2 Reduce

Supportive Corporate Actions

| Action Type | Broad Planning |
|--------------------------------------|--|
| Actions Taken this Year | Undertook capacity study of water, sewer & drainage to facilitate infill development in the future |
| Proposed Actions for Next Year | 2014 - 2018 Capital Plan will reflect the projects identified in the capacity studies |

| Action Type | Building and Lighting |
|--------------------------------------|-----------------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Energy Generation |
|-----------------------|-------------------|
| Actions Taken this | |
| Year | |
| Proposed | |
| Actions for | |
| Next Year | |

| Action | 1 Туре | Transportation |
|--------|------------------------|--|
| Take | ions n this ear | Promoted Bike to Work Week and built bike lanes on Military Row (for CFB Comox bike commuters) |
| Actio | osed ns for Year | Additional bike lanes and proposed on Beaufort Avenue (downtown) when it is resurfaced in 2014 |

| Action Type | Water/Sewer |
|--------------------------------------|--|
| Actions Taken this Year | |
| Proposed Actions for Next Year | Council amended water rate bylaws to make switching to metered billing more attractive |

| Action Type | Other Actions |
|--------------------------------------|---------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

Direct Corporate Actions

| Action Type | Building and Lighting |
|--------------------------------------|-----------------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Energy Generation |
|--------------------------------------|-------------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Fleet |
|--------------------------------------|----------------------------|
| Actions Taken this Year | Purchased electric vehicle |
| Proposed Actions for Next Year | |

| Action Type | Waste |
|--------------------------------------|---|
| Actions Taken this Year | Began composting organics in June using Gore Cover method |
| Proposed Actions for Next Year | Composting organics for whole year starting 2014 |

| Action Type | Water/Sewer |
|--------------------------------------|-------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | |

| Action Type | Green Space |
|--------------------------------------|--------------------------------------|
| Actions Taken this Year | |
| Proposed Actions for Next Year | Planting trees in a Harbourwood park |

| Action Type | Other Actions |
|-----------------------|---------------|
| Actions Taken this | |
| Year | |
| Proposed | |
| Actions for | |
| Next Year | |

2.3 Corporate Innovation

| Question | Is there any activity that you have been engaged in over the past year(s) that you are particularly proud of and would like to share with other local governments? Please describe and add links to additional information where possible. |
|----------|--|
| Answer | |

Carbon Neutral Progress Reporting

3.1 Carbon Neutral Progress Reporting

| Emissions/Offsets | Tonnes CO2e |
|--|----------------|
| Annual corporate emissions using SMARTTool or equivalent inventory tool | 575 |
| Emissions from services delivered directly by the local government | 329 |
| Emissions from contracted services | 246 |
| Less: GHG reductions being claimed for this reporting year from Option 1 - GHG reduction project | 167.4 |
| Energy Efficient Building Retrofits and Fuel Switching | |
| Solar Thermal | |
| Household Organic Waste Composting | 165.9 |
| Low Emissions Vehicles | 1.5 |
| Less: GHG reductions being claimed for this reporting year from Option 2 - GHG reduction projects Option 2 Project A | 0 |
| Option 2 Project B | |
| Sum of Other Option 2 Projects (if you have added projects below) | 0 |
| Less: Offsets purchased for this reporting year (Option 3). Please identify your offset provider in the offset provider information section below. | 407.6 |
| Balance of corporate emissions for this reporting year. (If the corporate emissions balance is zero, your local government is carbon neutral for this reporting year) Additional "Option 2" Projects | 0 |
| Option 2 Project C | |
| Option 2 Project D | |
| Option 2 Project E | |
| Option 2 Project F | |
| Option 2 Project G | |
| Option 2 Project H | |

3.2 Making Progress on Your Carbon Neutral Commitment

| Question | If your community has not achieved carbon neutrality for this reporting year please describe the actions that you intend to take next year to move you toward your carbon neutral goal. | |
|----------|---|--|
| Answer | Answer Will offer composting organics year round starting 2014 and will continue to buy offsets as required | |

3.3 Offset Provider Information

| Question | Please Identify the name(s) of your offset provider(s) (Please answer below): | | | |
|----------|---|--|--|--|
| Answer | 3Degrees | | | |
| | | | | |
| Question | The offsets being claimed in this CARIP Report were purchased from the offset provider(s) indicated above prior to making this CARIP report public (please indicate yes or no): | | | |
| Answer | Yes | | | |
| | | | | |
| Question | If your community has not achieved carbon neutrality for this reporting year please describe the actions that you intend to take next year to move you toward your carbon neutral goal. | | | |
| Answer | | | | |



New tennis courts at Anderton Park

STRATEGIC COMMUNITY INVESTMENT FUNDS



New suction excavator (Vactor) truck

Town of Comox Strategic Community Investment Funds Plan & Progress Report year Ended June 30, 2013

| Part 1 - SCI Funds Received and Anticipated under Agreement with Province of BC: | | | | |
|--|-----------------------------------|----------------|---------------|---------|
| Small Community Grants | Purpose | <u>Date</u> Am | | Amount |
| | for Local government services | 31-Mar-12 | \$ | 177,332 |
| | for Local government services | 30-Jun-12 | \$ | 266,590 |
| | for Local government services | 31-Mar-13 | \$ | 59,111 |
| | for Local government services | 30-Jun-13 | \$ | 148,368 |
| | for Local government services | 30-Jun-14 | \$ | 207,479 |
| Traffic Fine Revenue Sharing Purpose | | <u>Date</u> | <u>Amount</u> | |
| Grants | defray cost of police enforcement | 31-Mar-12 | \$ | 47,626 |
| | defray cost of police enforcement | 30-Jun-12 | \$ | 77,119 |
| | defray cost of police enforcement | 31-Mar-13 | \$ | 15,875 |
| | defray cost of police enforcement | 30-Jun-13 | \$ | 45,369 |
| | defray cost of police enforcement | 30-Jun-14 | \$ | 61,277 |

| Part 2 - SCI Funds Intended Use, Performance Targets & Progress Made: | | |
|---|---|---|
| Small Community Portion of SCI Funds | | |
| Intended Use (Council's) | Performance Targets | Progress in Reporting Period |
| Infrastructure Renewal (roads, drains & sidewalks) | Spend all grants received \$207,479 in 2013 on projects | We spent >\$900,000 renewing the surfaces of 11 neighbourhood roads |
| | Trafic Fine Revenue Sha | ring Portion of the SCI Funds |
| Intended Use (Council's) | Performance Targets | Progress in Reporting Period |
| Fund an RCMP Officer | Maintain commitment for 11.6 RCMP Officers | Despite rising costs, Council maintained our funding for 11.6 RCMP Officers (costing us over \$1,300,000 in 2013) |

Report prepared by D. Jacquest, Director of Finance

June 5, 2014



Hemlock Avenue, in preparation for repaving



New sidewalk and preparation for pavement at Beach Drive

